



# Defense Acquisition Workforce Key Information

Science & Technology Manager As of FY16Q3 (30 Jun 2016)





- AT&L HCI is committed to providing the Functional Leader and FIPT Executive Secretary up-to-date key workforce information on a quarterly basis – we welcome questions and recommendations for improved information and analysis support
- HCI provides defense acquisition workforce-wide updates online also at http://www.hci.mil
- Key HCl support contacts
  - HCI Functional Leader/FIPT Liaison Mr. Bell Costa
  - HCI Data/Analysis
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	Human Capital Fact Sheet											
		FY 2	2008		FY2016Q3							
Defense Acquisition Workforce Science and Technology Manager	S&TM Civilian (Civ)	S&TM Military (Mil)	Total S&TM (Civ+Mil)	Defense Acquisition Workforce	S&TM Civilian (Civ)	S&TM Military (Mil)	Total S&TM (Civ+Mil)	Defense Acquisition Workforce				
Size & Composition												
Workforce Size	416	64	480	125,879	3,356	417	3,773	158,508				
Change in size from 2008	-	-	-	-	707%	552%	686%	26%				
Civilian/Military Composition	87%	13%	-	88% / 12%	89%	11%	-	90% / 10%				
Educational Attainment												
Bachelor's Degree or Higher	97%	94%	96%	77%	99%	97%	99%	83%				
Graduate Degree	66%	61%	66%	29%	80%	67%	78%	39%				
Certification												
Level I or Higher Achieved	55%	25%	51%	72%	85%	67%	83%	85%				
Level II or Higher Achieved	54%	19%	49%	61%	76%	41%	72%	74%				
Level III Achieved	48%	14%	43%	36%	55%	10%	50%	43%				
Position Certification Requirement Met or Exceeded	52%	17%	47%	58%	77%	48%	74%	76%				
Within 24 Months of Certification Requirement	37%	81%	43%	27%	21%	48%	24%	21%				
Does Not Meet Certification Requirement	12%	2%	10%	14%	2%	3%	2%	3%				
Planning Considerations												
% Baby Boomer / Traditional Gen.	75%	28%	69%	62%	38%	2%	34%	36%				
Average Age	49.9	40.1	48.6	45.7	45.4	32.2	43.9	44.6				
Workforce Life-Cycle Model (YRE)* % Future/Mid-Career/Senior	13/26/60(%)	-	-	20/23/57 (%)(Civ)	28/22/50(%)	-	-	25/24/51(%)				
Average Years of Service	17.6	14.3	17.1	17.3	16.1	8.7	15.3	15.2				
Retirement Eligible*	92(22%)	-	-	19,051(17%) (Civ)	638(19%)	-	-	25,938(18%)				
Retirement Eligible w/in 5 Years*	64(15%)	-	-	21,315(19%) (Civ)	635(19%)	-	-	26,095(18%)				
Total Gains/Losses*	123/147	-	-	14,245/15,030 (Civ)	468/282	-	-	17,638/10,72				

Source: The Human Capital Fact Sheet is based on end of FY2008 and FY2016Q3 data and was generated by OUSD(AT&L)/Human Capital Initiatives using the AT&L Workforce Data Mart.

<sup>\*</sup>Analysis support from RAND using FY2008 and FY2016Q3 DMDC data.





### **Defense Acquisition Workforce Size Highlights**

- The current S&T Manager Defense Acquisition Workforce count is 3,773, up from 480 in FY08, a total increase of 3,293
- The S&T Manager Defense Acquisition Workforce count was at its highest point (3,773) in FY16Q3, and its lowest point (291) in FY06
- The Agencies with the largest increases, since FY08, are AIR FORCE, NAVY, and ARMY, with increases of 2,637 (6133%), 337 (176%), and 299 (209%), respectively
- The Agency with the largest decrease, since FY08, is DCMA with a decrease of 2(33%)

### **Defense Acquisition Workforce DAWIA Certification Highlights**

- The current S&T Manager Defense Acquisition Workforce DAWIA Meets/Exceeds certification rate 74.2%; up from 47.1% in FY08
- The current S&T Manager Meets/Exceeds certification rate is up 27.1% from FY08
- The current S&T Manager Defense Acquisition Workforce DAWIA 24 month grace period rate is 23.9%; down from 42.5% in FY08
- The current S&T Manager Defense Acquisition Workforce DAWIA Does Not Meet certification rate is 1.9%; down from 10.4% in FY08

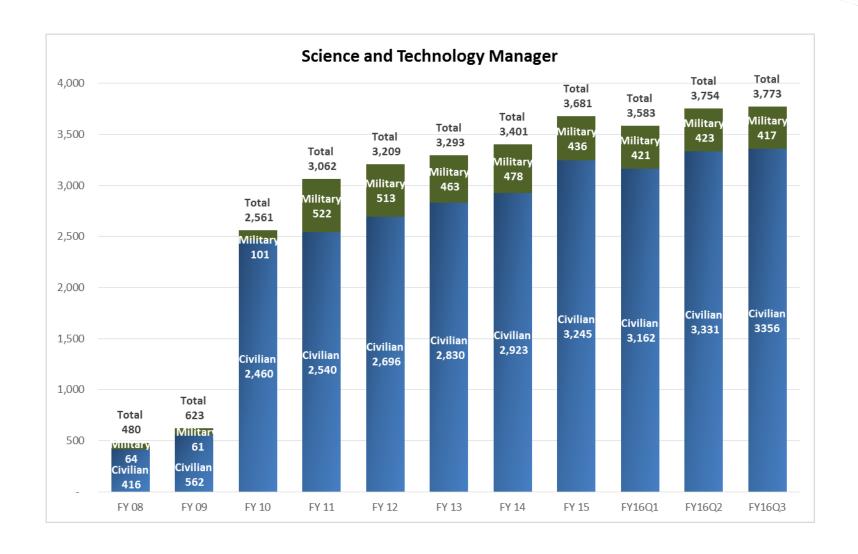
### **Defense Acquisition Workforce Retirement Eligibility Highlights**

- Senior Career Group 49.7% (1,668) (10 years or less to retirement eligibility or retirement eligible)
- 19% (638) are currently eligible to retire, ↓ from 22.1% in FY08
- Mid Career Group 22.5% (754) (11 to 20 years to retirement), 26.5% in FY08
- Early Career Group 27.8% (933) (21 to 25+ years to retirement), ↑ from 13.1% in FY08



# Total Historic Workforce

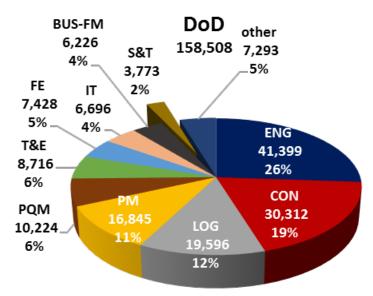






# AWF by Component and Career Field





AWF Count by Career Category						%
FY16Q3	Army	DoN	Air Force	4th Estate	Totals	Total
Auditing	•	-	•	4,042	4,042	2.6%
Business - CE	244	576	455	84	1,359	0.9%
Business - FM	1,709	2,035	1,888	594	6,226	3.9%
Contracting	7,904	6,308	8,236	7,864	30,312	19.1%
Engineering	9,061	21,549	8,686	2,103	41,399	26.1%
Facilities Engineering	1,557	5,510	283	78	7,428	4.7%
Information Technology	1,669	2,975	1,192	860	6,696	4.2%
Life Cycle Logistics	7,105	6,451	3,126	2,914	19,596	12.4%
Production, Quality and Man	1,368	3,016	379	5,461	10,224	6.5%
Program Management	3,227	6,395	5,536	1,687	16,845	10.6%
Property	48	65	14	267	394	0.2%
Purchasing	309	486	72	591	1,458	0.9%
S&T Manager	442	528	2,680	123	3,773	2.4%
Test and Evaluation	1,910	3,419	3,004	383	8,716	5.5%
Unknown/Other	7	2	-	31	40	0.03%
FY16Q3 Totals (as of 6-30-2016)	36,560	59,315	35,551	27,082	150 50	
Component %	23.1%	37.4%	22.4%	17.1%	1;	58,508



### S&T Manager Workforce Historical Size by Agency FY05 – FY16Q3



S&T Manager	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16Q1	FY16Q2	FY16Q3
Defense Acq Workforce														
ARMY	129	-	145	143	204	238	250	247	249	290	393	423	435	442
DoN	127	170	205	191	243	311	349	388	415	434	484	492	510	528
AIR FORCE	57	21	30	43	51	1,873	2,314	2,440	2,506	2,559	2,674	2,537	2,681	2,680
DCMA	-	5	11	6	11	11	9	11	8	6	4	4	4	4
DLA	-	-	-	1	1	2	6	4	6	6	9	8	8	5
DCAA	-	-	-	-	-	-			-	-	ı	-	-	-
MDA	-	1	2	1	2	1	4	4	2	2	4	4	2	2
DISA	-	-	-	-	-	-			1	-	•	1	1	1
DHA	-	-	-	-	-	-	-	-	-	-	1	1	1	1
DTRA	-	93	90	93	109	122	129	111	102	99	107	108	104	103
DAU	1	1	-	1	2	1	1	1	1	1	1	1	1	1
NRO	-	-	-	-		-			-	-	•	-	3	2
0SD	-	-	-	-	-	1			-	1	1	1	1	1
JCS	-	-	-	-	-	-	-	2	2	2	2	2	2	2
DeCA	-	-	-	-	-	-	-	-	-	-	•	-	-	-
WHS	-	-	-	-	-	-	-	-	-	-	1	-	-	-
DFAS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DoDEA	-	-	-	-	-	-	-	-	-	-	•	-	-	-
DMEA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DoD HRA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TRMC	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DSCA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DMA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DSS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DTIC	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DARPA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NDU	-	-	-	-	-	-			-	-	•	-	-	-
USUHS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
IG	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POW/MIA	-	-	-	_	-	-	-	_	-	-	-	_	_	_
ASD	-	-	-	-	_	-	-	1	1	1	1	1	1	1
PFPA	-	-	-	-		-		-	-			-		-
4th Estate Other		-	-	1	-	1	-		-	-	-	-	_	-
TOTAL														

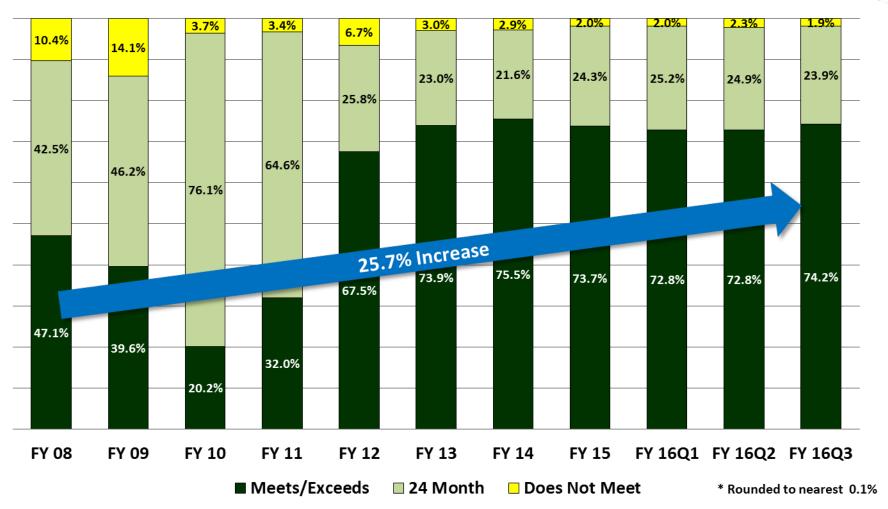
3	Since FY08	Since FY15
2	209%	12%
3	176%	9%
)	6133%	0%
ļ	-33%	0%
;	400%	-44%
L	100%	-50%
L		0%
3	11%	-4%
L	0%	0%
L		004
		0%
		0%
-		
-		
+		
L		0%
	-100%	
	1	1
3	686%	2%

% Change % Change





### **S&T Manager**

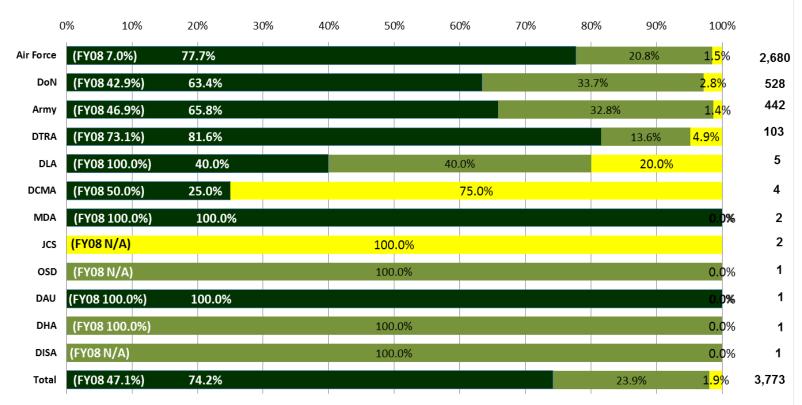




### **S&T Manager DAWIA Certification by Component**



# Certification Level "Meet/Exceed" Rates by Component S&TM (FY16Q3)



- Meets or Exceeds Position Certification Level Requirements
- Certification requirement not met and member within 24 month period
- Certification requirements not met and member beyond 24 month period



### S&T Manager DAWIA Certification Matrix + Bench Strength



S&TM	<b></b> Ach	nieved Cer	tification l	.evel		
Required Certification Level	No Level Achieved	Level I	Level II	Level III	FY16Q3 TOTAL	% Meets Certification Requirement
Level I	181	181	62	35	459	60.6%
Level II	307	193	657	311	1,468	65.9%
Level III	146	37	109	1,554	1,846	84.2%
Unspecified	•	•	•		-	
FY16Q3 TOTAL	634	411	828	1,900	3,773	74.2%
	16.8%	10.9%	21.9%	50.4%		

No Level Achieved includes those within the 24 month grace period

	Bench Strength										
Service	# Exceeds	% Exceeds**	Career Field Rank								
DAW	20,609	13.0%									
Army	5,195	14.2%									
DoN	7,274	12.3%									
Air Force	6,428	18.2%									
4th Estate	1,712	6.3%									
S&TM	408	10.8%	5 of 13								

<sup>\*\*</sup> Based on population total without unspecified positions

Certification Requirement	Meets	Within 24		DAW TOTAL		
•		Months	Meet			-
Level I	278	179	2	459	12.2%	
Level II	968	474	26	1,468	38.9%	
Level III	1,554	247	45	1,846	48.9%	
Unspecified	-	1	-	-	0.0%	
S&TM TOTAL	2,800	900	73	3,773		
	74.2%	23.9%	1.9%			= Com

liance

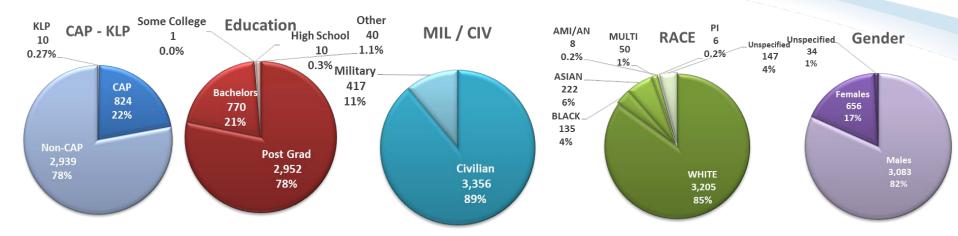
= Exceeds Requirements

<sup>\*</sup> NOTE: Rounded to nearest 0.1%



# **S&T Manager Demographics**





Occupied Position Type	S&TM	TOTAL	Entire	DAW
Key Leadership Positions (KLPs)	10	0.3%	1,138	0.7%
Critical Acquisition Positions (CAPs) *	824	21.8%	15,694	9.9%
Non-CAP Positions	2,939	77.9%	141,676	89.4%
TOTAL	3,773		158,508	
* - Number of CARs excluding KLRs (no double counts)		•		<u>-</u> !

Highest Level of Education	S&TM	TOTAL	Entire DAW		
Post Grad	2,952	78.2%	62,129	39.2%	
Bachelors	770	20.4%	69,413	43.8%	
Some College	1	0.0%	11,837	7.5%	
High School	10	0.3%	12,478	7.9%	
Other	40	1.1%	2,651	1.7%	
TOTAL	3,773		158,508		

Military / Civilian	S&TM	TOTAL	Entire DAW		
Civilian	3,356	88.9%	142,987	90.2%	
Military	417	11.1%	15,521	9.8%	
TOTAL	3,773		158,508		

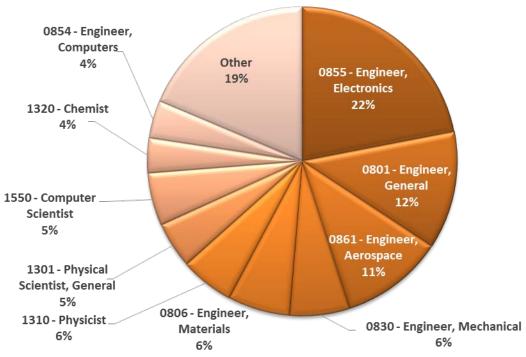
Race	S&TM	TOTAL	Entire DAW		
WHITE	3,205	84.9%	117,004	73.8%	
BLACK	135	3.6%	18,850	11.9%	
ASIAN	222	5.9%	10,260	6.5%	
MULTI	50	1.3%	3,415	2.2%	
AMI/AN	8	0.2%	860	0.5%	
PI	6	0.2%	759	0.5%	
Unspecified	147	3.9%	7,360	4.6%	
TOTAL	3,773		158,508		

Gender	S&TM TOTAL		Entire DAW	
Males	3,083	81.7%	110,710	69.8%
Females	656	17.4%	45,575	28.8%
Unspecified	34	0.9%	2,223	1.4%
TOTAL	3,773	_	158,508	



# S&T Manager Size by Occupational Series





Civilian Occupational Series	S&TM	TOTAL
0855 - Engineer, Electronics	737	22.0%
0801 - Engineer, General	413	12.3%
0861 - Engineer, Aerospace	361	10.8%
0830 - Engineer, Mechanical	211	6.29%
0806 - Engineer, Materials	218	6.50%
1310 - Physicist	189	5.63%
1301 - Physical Scientist, General	162	4.83%
1550 - Computer Scientist	185	5.51%
1320 - Chemist	121	3.61%
0854 - Engineer, Computers	133	3.96%
Other	626	18.65%
TOTAL CIVILIAN	3,356	Civilians



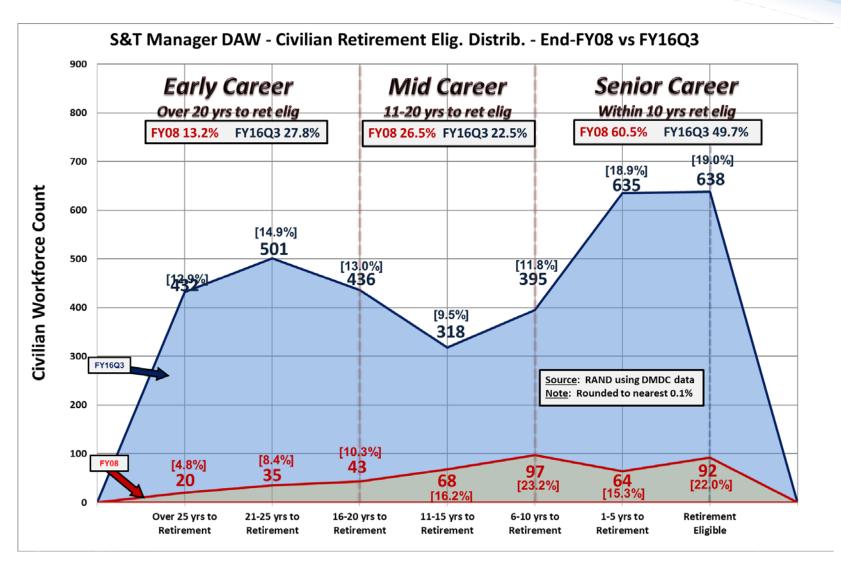


# RAND NDRI Forces and Resources Policy Center Data Retirement / Loss Slides



### S&T Manager Civilian Retirement Eligibility Distribution — FY08 / FY16Q3





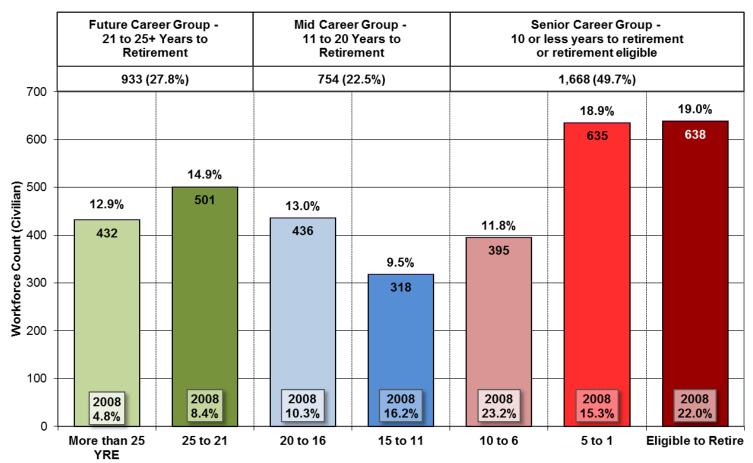


# S&T Manager Workforce Lifecycle Model by YRE



#### Defense Acquisition Workforce Lifecycle Model (WLM)

by Years to Retirement Eligibility (YRE) - Civilian (FY2016Q3) - Science and Technology Manager



Source: Chart was generated by OUSD(AT&L)/Human Capital Initiatives using FY2008 and FY2016 (Q1) DMDC data provided by RAND.

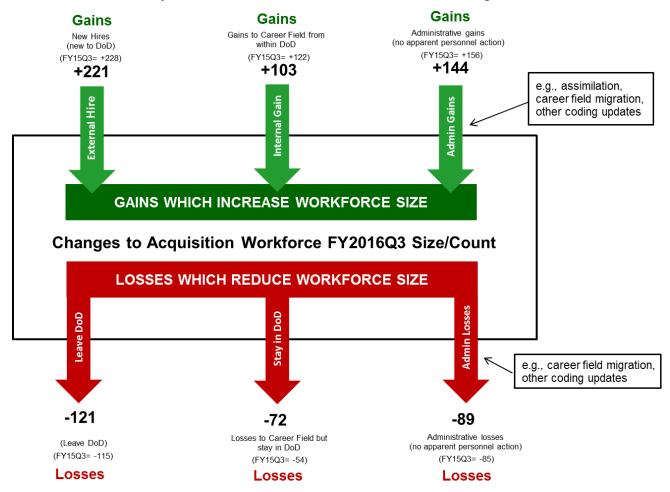


### S&T Manager Gains/Losses – New Hires Internal/External, Administrative



#### Defense Acquisition Workforce (Civilian) (FY2016Q3) - Science and Technology

Gains and Losses by External to DoD, Internal to DoD, and Administrative Categories



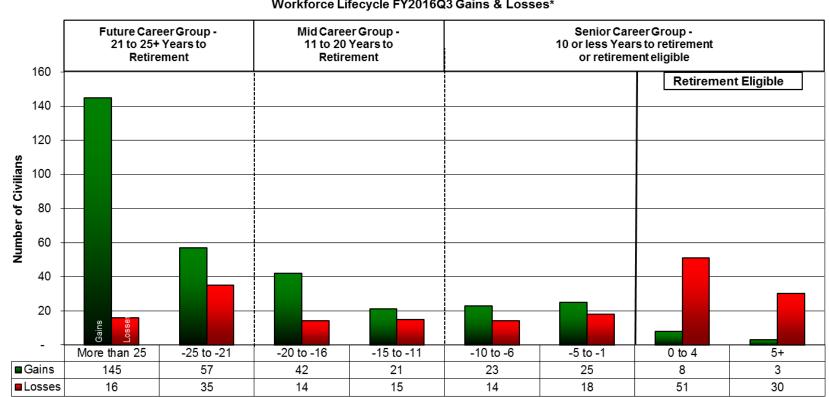


# **S&T** Manager Gains and Losses by YRE Groups





Workforce Lifecycle FY2016Q3 Gains & Losses\*



Career Lifecyle by Years to Retirement Eligibilty

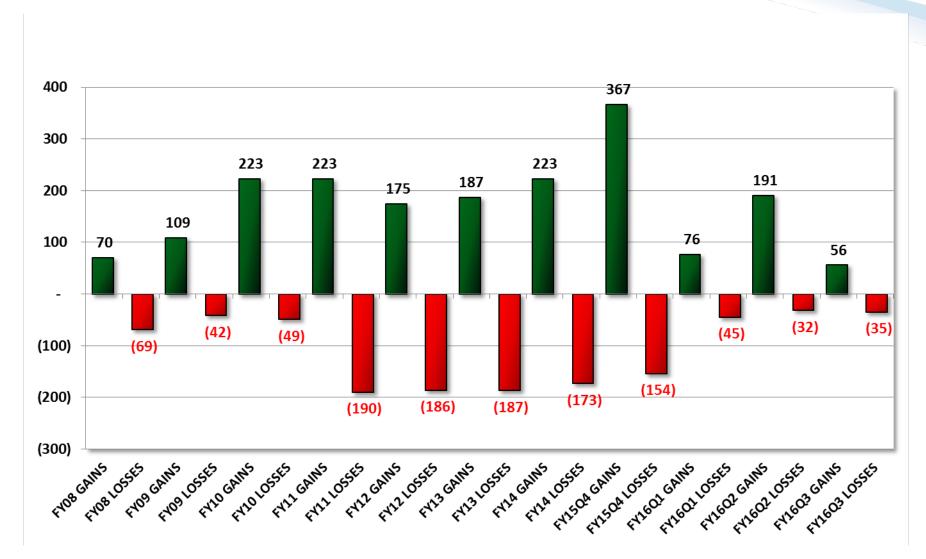
Source: RAND NDRI Forces and Resources Policy Center analysis using DMDC data (FY2016Q3 and Previous FY Data)

\*Does not include administrative gains and losses



### S&T Manager Historical Gains and Losses FY08 – FY16Q3



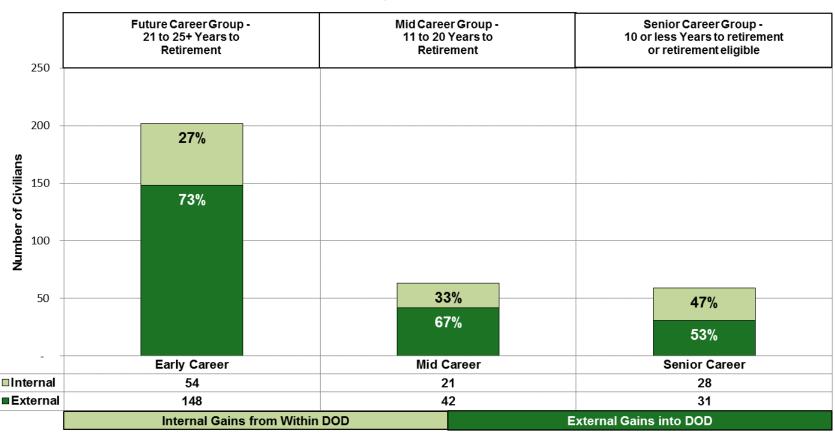






### Defense Acquisition Workforce (Civilian) - S&TM

Workforce Lifecycle FY2016Q3 Gains\*



Source: RAND NDRI Forces and Resources Policy Center analysis using DMDC data (FY2016Q3 and Previous FY Data)

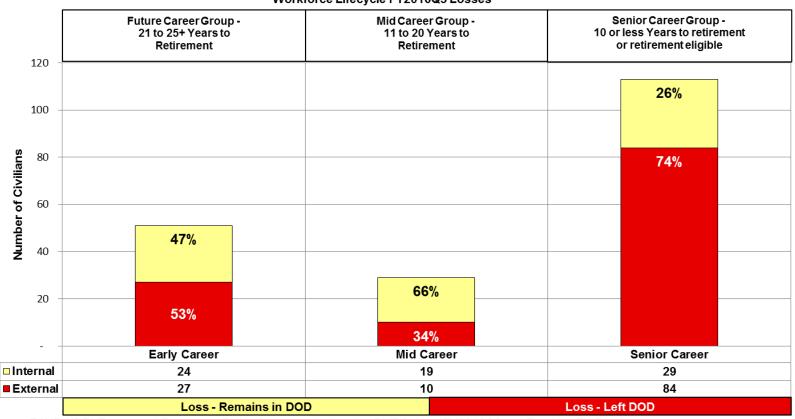
\*Does not include administrative gains





#### Defense Acquisition Workforce (Civilian) - S&TM

Workforce Lifecycle FY2016Q3 Losses\*



Source: RAND NDRI Forces and Resources Policy Center analysis using DMDC data (FY2016Q3 and Previous FY Data)

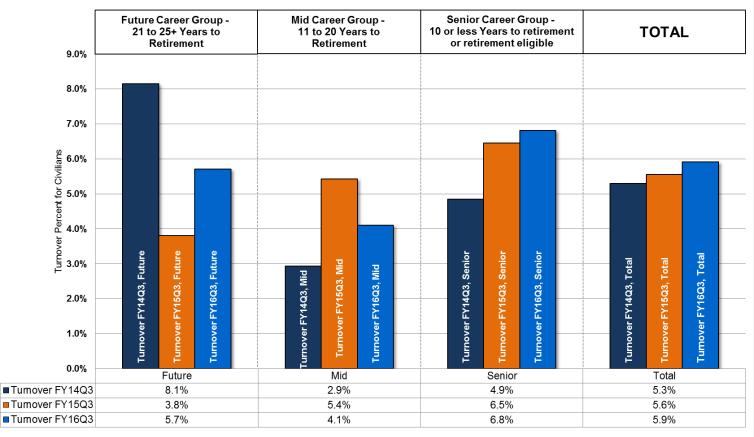
<sup>\*</sup>Does not include administrative losses



# S&T Manager Turnover Rates by Career Group



# Defense Acquisition Workforce Turnover - S&TM (Civilian) (FY14Q3, FY15Q3, FY16Q3)(by Career Lifecycle Group)



Turnover Percent by Career Lifecycle Groups

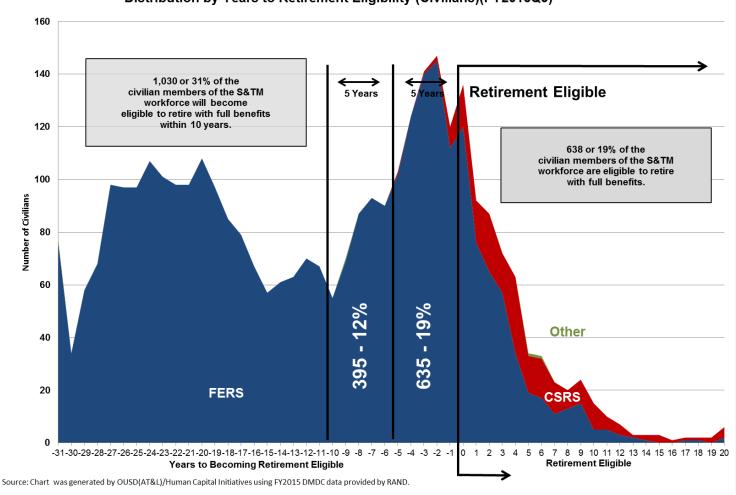


# **S&T Manager Civilian Distribution by Years to Retirement Eligibility**



#### Defense Acquisition Workforce - S&TM









# **END**