



# Defense Acquisition Workforce Key Information

Science & Technology Manager
As of FY16Q1 (31 December 2015)





- AT&L HCI is committed to providing the Functional Leader and FIPT Executive Secretary up-to-date key workforce information on a quarterly basis – we welcome questions and recommendations for improved information and analysis support
- HCI provides defense acquisition workforce-wide updates online also at http://www.hci.mil
- Key HCl support contacts
  - HCI Functional Leader/FIPT Liaison Mr. Charles Sumpter
  - HCI Data/Analysis
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Slide Title	#
Slide Index	3
Fact Sheet	4
Highlights	5
Total Workforce	6
AWF Size by Component and Career Field	7
Historical Size by Component FY05 – FY16Q1	8
President's FY17 Budget PB23 Projection FYDP Size Projections	9-11
DAWIA Certification by Component	12
Historical DAWIA Certification	13
DAWIA Certification Matrix + Bench Strength	14
Demographics	15-17
RAND NDRI Forces and Resources Policy Center Gain/Loss and Retirement Information	19-27
End	28





	Hu	man Capi	tal Fact S	heet					
		FY 2	2008		FY2016Q1				
Defense Acquisition Workforce Science and Technology Manager	S&TM Civilian (Civ)	S&TM Military (Mil)	Total S&TM (Civ+Mil)	Defense Acquisition Workforce	S&TM Civilian (Civ)	S&TM Military (Mil)	Total S&TM (Civ+Mil)	Defense Acquisition Workforce	
Size & Composition									
Workforce Size	416	64	480	125,879	3,162	421	3,583	156,457	
Change in size from 2008	-	-	-	-	660%	558%	646%	24%	
Civilian/Military Composition	87%	13%	-	88% / 12%	88%	12%	-	90% / 10%	
Educational Attainment									
Bachelor's Degree or Higher	97%	94%	96%	77%	100%	99%	100%	84%	
Graduate Degree	66%	61%	66%	29%	80%	70%	78%	39%	
Certification									
Level I or Higher Achieved	55%	25%	51%	72%	83%	67%	81%	85%	
Level II or Higher Achieved	54%	19%	49%	61%	75%	39%	71%	74%	
Level III Achieved	48%	14%	43%	36%	56%	9%	51%	43%	
Position Certification Requirement Met or Exceeded	52%	17%	47%	58%	76%	48%	73%	76%	
Within 24 Months of Certification Requirement	37%	81%	43%	27%	22%	50%	25%	21%	
Does Not Meet Certification Requirement	12%	2%	10%	14%	2%	2%	2%	3%	
Planning Considerations									
% Baby Boomer / Traditional Gen.	75%	28%	69%	62%	43%	4%	38%	40%	
Average Age	49.9	40.1	48.6	45.7	46.0	32.7	44.5	45.3	
Workforce Life-Cycle Model (YRE)* % Future/Mid-Career/Senior	13/26/60(%)	-	-	20/23/57 (%)(Civ)	29/21/50(%)	-	-	26/24/50(%)	
Average Years of Service	17.6	14.3	17.1	17.3	16.4	9.1	15.5	15.2	
Retirement Eligible*	92(22%)	-	-	19,051(17%) (Civ)	542(17%)	-	-	23,072(16%)	
Retirement Eligible w/i 5 Years*	64(15%)	-	-	21,315(19%) (Civ)	645(20%)	-	-	26,095(18%)	
Total Gains/Losses*	123/147	-	-	14,245/15,030 (Civ)	626/360	-	-	17,638/10,72	

Source: The Human Capital Fact Sheet is based on end of FY2008 and FY2016Q1 data and was generated by OUSD(AT&L)/Human Capital Initiatives using the AT&L Workforce Data Mart.

<sup>\*</sup>Analysis support from RAND using FY2008 and FY2016Q1 DMDC data.





### **Defense Acquisition Workforce Size Highlights**

- The current S&T Manager Defense Acquisition Workforce count is 3,583, up from 480 in FY08, a total increase of 3,103
- The S&T Manager Defense Acquisition Workforce count was at its highest point (3,681) in FY15Q4, and its lowest point (291) in FY06
- The Agencies with the largest increases, since FY08, are AIR FORCE, NAVY, and ARMY, with increases of 2,494(5800%), 301 (158%), and 280 (196%), respectively
- The Agency with the largest decrease, since FY08, is DCMA with a decrease of 2(33%)

### **Defense Acquisition Workforce DAWIA Certification Highlights**

- The current S&T Manager Defense Acquisition Workforce DAWIA Meets/Exceeds certification rate 72.8%; up from 47.1% in FY08
- The current S&T Manager Meets/Exceeds certification rate is up 25.7% from FY08
- The current S&T Manager Defense Acquisition Workforce DAWIA 24 month grace period rate is 25.23%; down from 42.5% in FY08
- The current S&T Manager Defense Acquisition Workforce DAWIA Does Not Meet certification rate is 2.0%; down from 10.4% in FY08

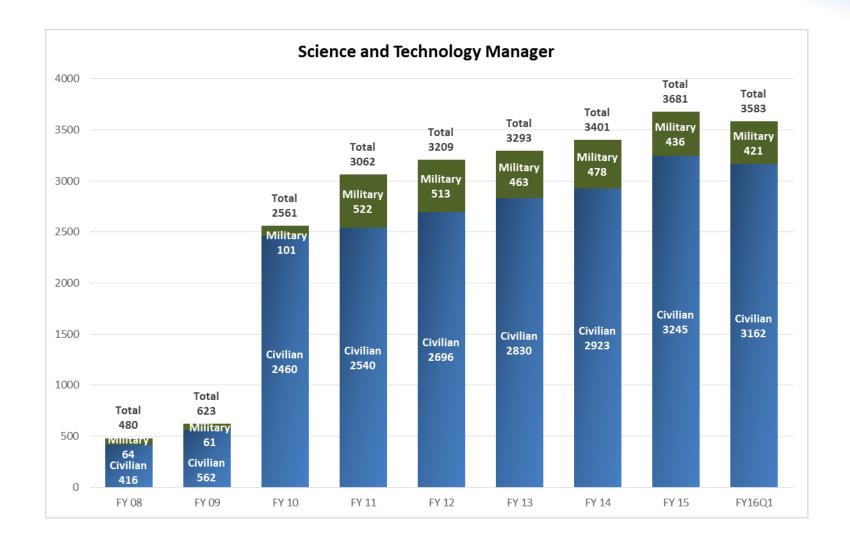
### **Defense Acquisition Workforce Retirement Eligibility Highlights**

- Senior Career Group 50.5% (1,596) (10 years or less to retirement eligibility or retirement eligible)
- 17.1% (542) are currently eligible to retire, ↓ from 22.1% in FY08
- Mid Career Group 20.7% (653) (11 to 20 years to retirement), 26.5% in FY08
- Early Career Group 28.9% (912) (21 to 25+ years to retirement), ↑ from 13.1% in FY08



# **Total Historic Workforce**

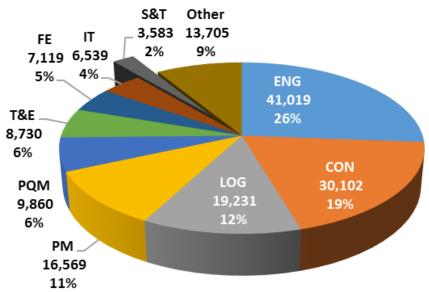






# **AWF by Component and Career Field**





AWF Count by Career Category						%
FY16Q1	Army	DoN	Air Force	4th Estate	Totals	Total
Auditing	-	-	-	4,261	4,261	2.7%
Business - CE	250	569	462	80	1,361	0.9%
Business - FM	1,701	2,042	1,924	589	6,256	4.0%
Contracting	8,011	6,194	8,357	7,540	30,102	19.2%
Engineering	9,079	21,174	8,795	1,971	41,019	26.2%
Facilities Engineering	1,514	5,353	186	66	7,119	4.6%
Information Technology	1,690	2,863	1,158	828	6,539	4.2%
Life Cycle Logistics	7,191	6,214	3,017	2,809	19,231	12.3%
Production, Quality and Man	1,399	2,850	378	5,233	9,860	6.3%
Program Management	3,263	6,367	5,351	1,588	16,569	10.6%
Property	47	63	13	257	380	0.2%
Purchasing	286	489	74	526	1,375	0.9%
S&T Manager	423	492	2,537	131	3,583	2.3%
Test and Evaluation	1,934	3,370	3,052	374	8,730	5.6%
Unknown/Other	10	1	31	30	72	0.05%
FY16Q1 Totals (as of 12-31-2015)	36,798	58,041	35,335	26,283	456 453	
Component %	23.5%	37.1%	22.6%	16.8%	1;	66,457



## S&T Manager Workforce Historical Size by Agency FY05 - FY16Q1



S&T Manager	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16Q1	% Change Since	Since
Defense Acq Workforce													FY08	FY15
ARMY	129	-	145	143	204	238	250	247	249	290	393	423	196%	8%
DoN	127	170	205	191	243	311	349	388	415	434	484	492	158%	2%
AIR FORCE	57	21	30	43	51	1,873	2,314	2,440	2,506	2,559	2,674	2,537	5800%	-5%
DCMA	-	5	11	6	11	11	9	11	8	6	4	4	-33%	0%
DLA	-	-	-	1	1	2	6	4	6	6	9	8	700%	-11%
DCAA	-	-	-	-		-		-		-	-	-		
MDA	-	1	2	1	2	1	4	4	2	2	4	4	300%	0%
DISA	-	-	-	-		-		-	1	-	-	1		
DHA	-	-	-	-	-	-	-	-	-	-	1	1		0%
DTRA	-	93	90	93	109	122	129	111	102	99	107	108	16%	1%
DAU	1	1	-	1	2	1	1	1	1	1	1	1	0%	0%
OSD	-	-	-	-	-	1	-	-	-	1	1	1		0%
JCS	-	-	-	-		-		2	2	2	2	2		0%
DeCA	-	-	-	-	-	-	-	-	-	-	-	-		
WHS	-	-	-	-	-	-	-	-	-	-	-	-		
DFAS	-	-	-	-	-	-	-	-	-	-	-	-		
DoDEA	-	-	-	-	-	-	-	-	-	-	-	-		
DMEA	-	-	-	-	-	-	-	-	-	-	-	-		
DoD HRA	-	-	-	-	-	-	-	-	-	-	-	-		
TRMC	-	-	-	-	-	-	-	-	-	-	-	-		
DSCA	-	-	-	-	-	-	-	-	-	-	-	-		
DMA	-	-	-	-	-	-	-	-	-	-	-	-		
DSS	-	-	-	-	-	-	-	-	-	-	-	-		
DTIC	-	-	-	-	-	-	-	-	-	-	-	-		
DARPA	-	-	-	-	-	-	-	-	-	-	-	-		
NDU	-	-	-	-	-	-	-	-	-	-	-	-		
IG	-	-	-	-	-	-	-	-	-	-	-	-		
ASD	-	-	-	-	-	-	-	1	1	1	1	1		0%
PFPA	-	-	-	-	-	-	-	-	-	-	-	-		
4th Estate Other	-	-	-	1	-	1	-	-	-	-	-	-		
													<b>1</b>	
													T	<b>V</b>
TOTAL	314	291	483	480	623	2,561	3,062	3,209	3,293	3,401	3,681	3,583	646%	-3%



### President's FY17 Budget PB23 Projection FYDP Size (Civ + Mil) Projections



PB23 Jan 2016 Submission	Def	ense Acqu	isition Wo	rkforce Pr	ojection by	y Career C	ategory (0	Civilian + Milita	ıry)
Career Field	FY15	FY16	FY17	FY18	FY19	FY20	FY21	Change from FY15	% change
Engineering	40,829	41,655	41,446	41,126	41,046	41,078	41,053	224	0.5%
Contracting	29,638	29,954	29,734	29,673	29,619	29,630	29,628	(10)	0.0%
Life Cycle Logistics	18,350	18,531	18,287	18,030	17,968	17,941	17,902	(448)	-2.4%
Program Management	16,463	16,930	16,825	16,625	16,479	16,463	16,442	(21)	-0.1%
Production, Quality & Manufacturing	9,227	9,624	9,628	9,520	9,507	9,454	9,445	218	2.4%
Test and Evaluation	8,633	8,860	8,823	8,764	8,765	8,770	8,769	136	1.6%
Business, Cost Estimating, Financial Management	7,545	7,667	7,552	7,399	7,360	7,356	7,349	(196)	-2.6%
Facilities Engineering	7,083	6,968	6,992	6,980	6,985	6,991	6,991	(92)	-1.3%
Information Technology	6,235	6,255	6,176	6,088	6,088	6,095	6,099	(136)	-2.2%
Auditing	4,203	4,132	4,048	3,986	4,056	4,009	4,022	(181)	-4.3%
Science & Technology Manager	3,285	3,295	3,297	3,296	3,296	3,296	3,296	11	0.3%
Purchasing	1,558	1,710	1,663	1,650	1,645	1,642	1,639	81	5.2%
Industrial and Contract Property Management	368	407	400	397	397	397	397	29	7.9%
Grand Total	153,417	155,971	154,871	153,534	153,211	153,122	153,032	-385	-0.3%

Data Source: OSD CAPE SNAP Database;





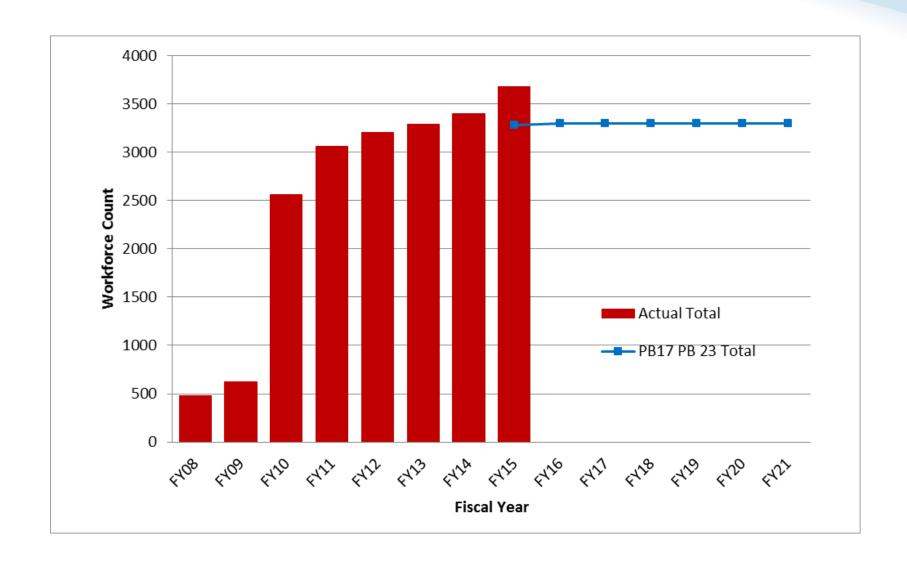
PB23 Jan 2016 Submission	Do	efense Acq	uisition W	orkforce F	Projection	By Compo	nent (Civil	ian + Milita	iry)	
S&T Manager Career Field									Change	
Workforce	Resource Type	FY15	FY16	FY17	FY18	FY19	FY20	FY21	from	% change
Component/Agency									FY15	
DAU	Civilian FTE	1	1	1	1	1	1	1	0	0.0%
DHA	Civilian FTE	1	1	1	1	1	1	1	0	0.0%
DTRA	Civilian FTE	141	140	140	140	140	140	140	(1)	-0.7%
JCS	Civilian FTE	17	7	7	7	7	7	7	(10)	-58.8%
MDA	Civilian FTE	5	4	4	4	4	4	4	(1)	-20.0%
NAVY	Civilian FTE	425	367	367	366	366	366	366	(59)	-13.9%
USAF	Civilian FTE	2,277	2,259	2,259	2,259	2,259	2,259	2,259	(18)	-0.8%
NAVY	Military ES	18	18	18	18	18	18	18	0	0.0%
USAF	Military ES	397	496	498	498	498	498	498	101	25.4%
USMC	Military ES	3	2	2	2	2	2	2	(1)	-33.3%
	Civilian FTE Total	2,867	2,779	2,779	2,778	2,778	2,778	2,778	(89)	-3.1%
	Military ES Total	418	516	518	518	518	518	518	100	23.9%
	S&T Manager Total	3,285	3,295	3,297	3,296	3,296	3,296	3,296	11	0.3%

Data Source: OSD CAPE SNAP Database;



# AWF Size FY08-FY15 and President's FY17 Budget PB23 Projection (Civ + Mil)



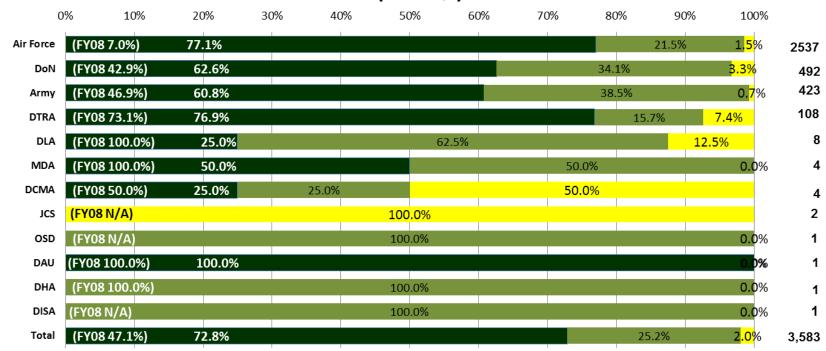


11





# Certification Level "Meet/Exceed" Rates by Component S&TM (FY16Q1)

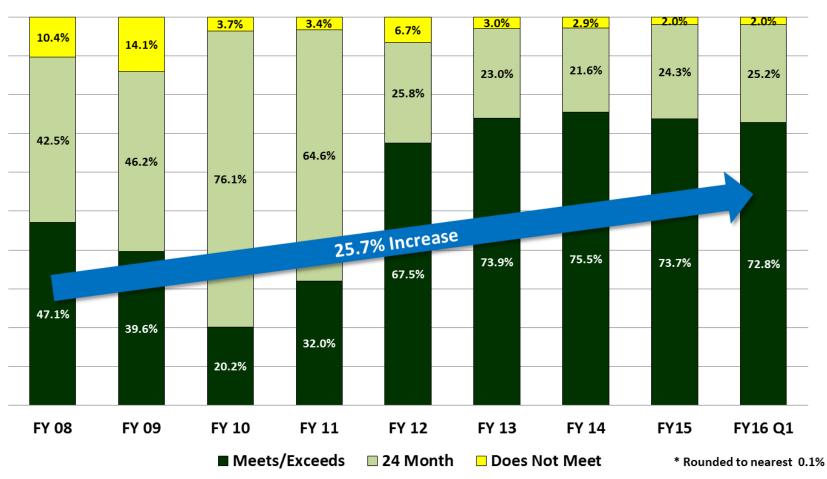


- Meets or Exceeds Position Certification Level Requirements
- Certification requirement not met and member within 24 month period
- Certification requirements not met and member beyond 24 month period





### **S&T Manager**





### S&T Manager DAWIA Certification Matrix + Bench Strength



S&TM	- Ach	nieved Cer	tification l	_evel		
Required Certification Level	No Level Achieved	Level I	Level II	Level III	FY16Q1 TOTAL	% Meets Certification Requirement
Level I	195	143	49	29	416	53.1%
Level II	340	165	601	296	1,402	64.0%
Level III	152	39	83	1,491	1,765	84.5%
Unspecified	-	-	-		-	
FY16Q1 TOTAL	687	347	733	1,816	3,583	72.8%
	19.2%	9.7%	20.5%	50.7%		

No Level Achieved includes those within the 24 month grace period

	Bench Strength									
Service	# Exceeds	% Exceeds**	Career Field Rank							
DAW	20,103	12.9%								
Army	5,117	13.9%								
DoN	6,852	11.8%								
Air Force	6,411	18.2%								
4th Estate	1,723	6.6%								
S&TM	374	10.4%	6 of 13							

<sup>\*\*</sup> Based on population total without unspecified positions

Certification Requirement	Meets	Within 24	Does Not	DAW TOTAL	
Certification Requirement	IVICELS	Months	Meet	DAW TOTAL	
Level I	221	190	5	416	11.6%
Level II	897	480	25	1,402	39.1%
Level III	1,491	234	40	1,765	49.3%
Unspecified		-	-	-	0.0%
S&TM TOTAL	2,609	904	70	3,583	
	72.8%	25.2%	2.0%		
•				•	

**Compliance** 

14

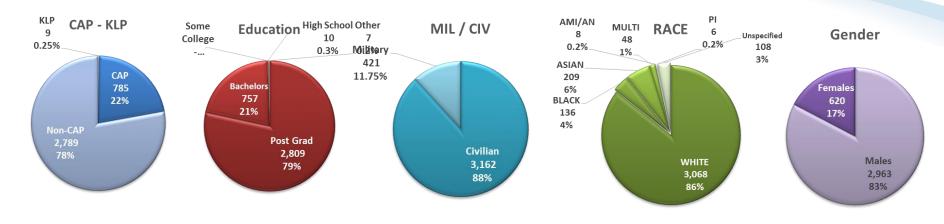
<sup>=</sup> Exceeds Requirements

<sup>\*</sup> NOTE: Rounded to nearest 0.1%



# **S&T Manager Demographics**





Occupied Position Type	S&TM	TOTAL	Entire	DAW
Key Leadership Positions (KLPs)	9	0.3%	1,045	0.7%
Critical Acquisition Positions (CAPs) *	785	21.9%	15,648	10.0%
Non-CAP Positions	2,789	77.8%	139,764	89.3%
TOTAL	3,583		156,457	

<sup>\* =</sup> Number of CAPs, excluding KLPs (no double counts)

Highest Level of Education	S&TM	TOTAL	Entire DAW		
Post Grad	2,809	78.4%	61,677	39.4%	
Bachelors	757	21.1%	69,639	44.5%	
Some College	-	0.0%	11,962	7.6%	
High School	10	0.3%	12,560	8.0%	
Other	7	0.2%	619	0.4%	
TOTAL	3,583		156,457		

Military / Civilian	S&TM	TOTAL	Entire	DAW
Civilian	3,162	88.3%	141,089	90.2%
Military	421	11.7%	15,368	9.8%
TOTAL	3,583		156,457	

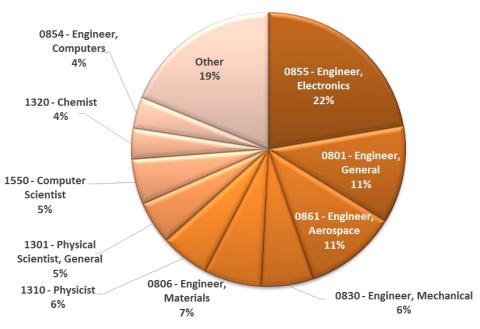
Race	S&TM TOTAL		Entire DAW	
WHITE	3,068	85.6%	117,200	74.9%
BLACK	136	3.8%	18,728	12.0%
ASIAN	209	5.8%	10,191	6.5%
MULTI	48	1.3%	3,378	2.2%
AMI/AN	8	0.2%	858	0.5%
PI	6	0.2%	744	0.5%
Unspecified	108	3.0%	5,358	3.4%
TOTAL	3,583		156,457	

Gender	S&TM	S&TM TOTAL		DAW
Males	2,963	82.7%	110,589	70.7%
Females	620	17.3%	45,715	29.2%
Unspecified	-	0.0%	153	0.1%
TOTAL	3,583		156,457	



# S&T Manager Size by Occupational Series





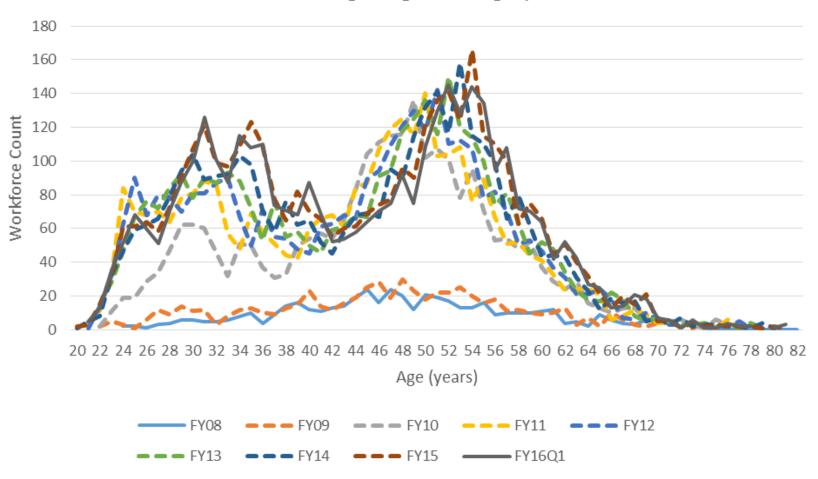
Civilian Occupational Series	S&TM TOTAL	
0855 - Engineer, Electronics	705	22.3%
0801 - Engineer, General	363	11.5%
0861 - Engineer, Aerospace	345	10.9%
0830 - Engineer, Mechanical	195	6.17%
0806 - Engineer, Materials	215	6.80%
1310 - Physicist	182	5.76%
1301 - Physical Scientist, General	160	5.06%
1550 - Computer Scientist	169	5.34%
1320 - Chemist	115	3.64%
0854 - Engineer, Computers	118	3.73%
Other	595	18.82%
TOTAL CIVILIAN	3,162	Civilians



## **Age Demographics**



### S & T Manager Age Demographics





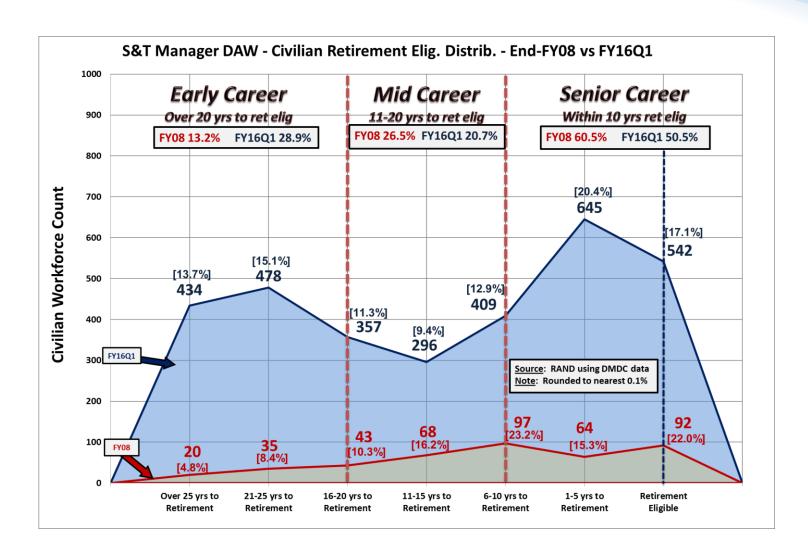


# RAND NDRI Forces and Resources Policy Center Data Retirement / Loss Slides



## S&T Manager Civilian Retirement Eligibility Distribution — FY08 / FY16Q1





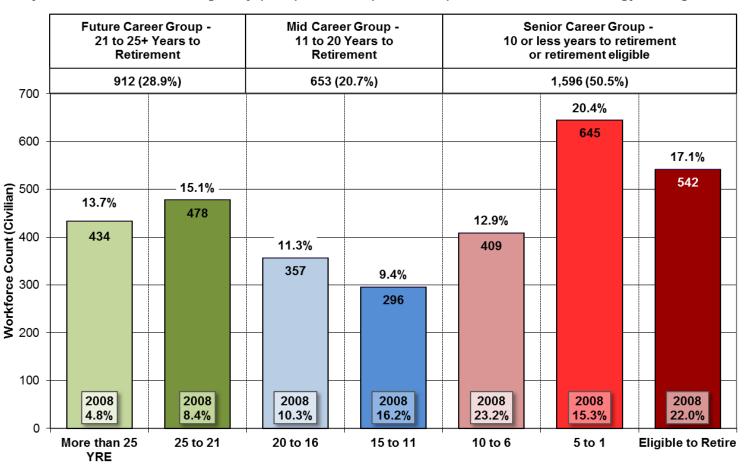


# S&T Manager Workforce Lifecycle Model by YRE



### Defense Acquisition Workforce Lifecycle Model (WLM)

by Years to Retirement Eligibility (YRE) - Civilian (FY2016Q1) - Science and Technology Manager



Source: Chart was generated by OUSD(AT&L)/Human Capital Initiatives using FY2008 and FY2016 (Q1) DMDC data provided by RAND.

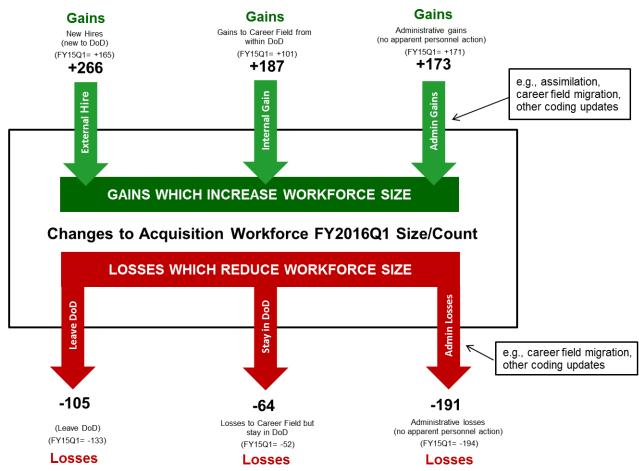


## S&T Manager Gains/Losses – New Hires Internal/External, Administrative



### Defense Acquisition Workforce (Civilian) (FY2016Q1) - Science and Technology

Gains and Losses by External to DoD, Internal to DoD, and Administrative Categories

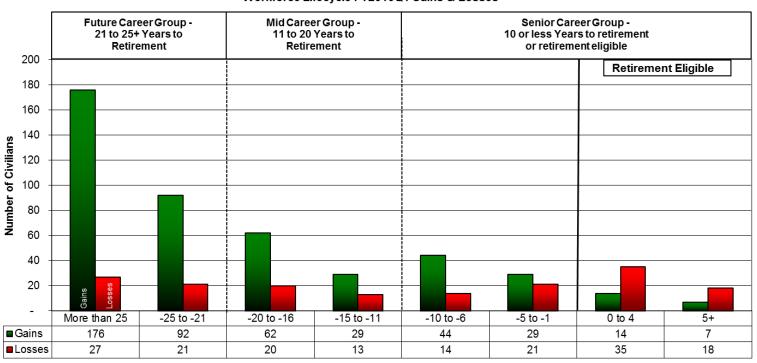






### Defense Acquisition Workforce (Civilian) - S&TM

Workforce Lifecycle FY2016Q1 Gains & Losses\*



Career Lifecyle by Years to Retirement Eligibilty

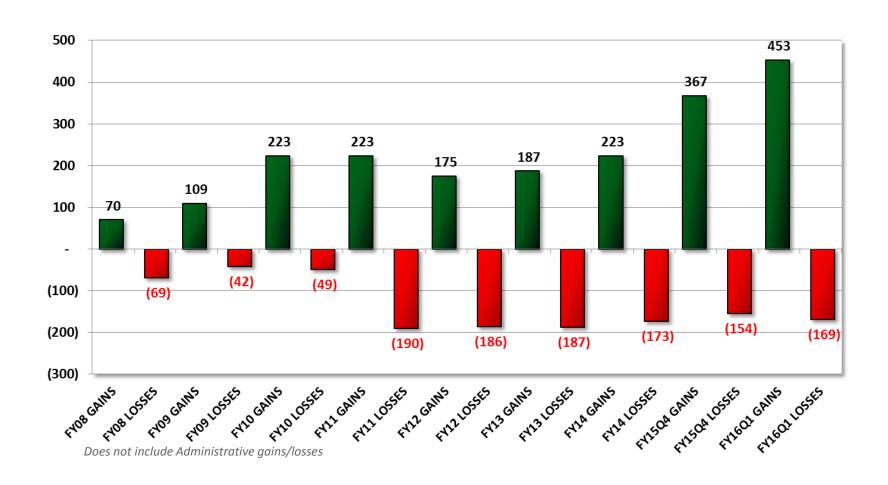
Source: RAND NDRI Forces and Resources Policy Center analysis using DMDC data (FY2016Q1 and Previous FY Data)

\*Does not include administrative gains and losses





# Historical Gains and Losses FY08 - FY16Q1

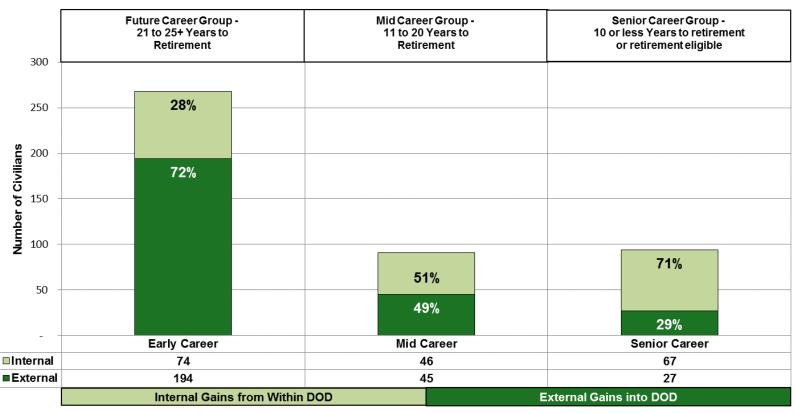






### Defense Acquisition Workforce (Civilian) - S&TM

Workforce Lifecycle FY2016Q1 Gains\*



Source: RAND NDRI Forces and Resources Policy Center analysis using DMDC data (FY2016Q1 and Previous FY Data)

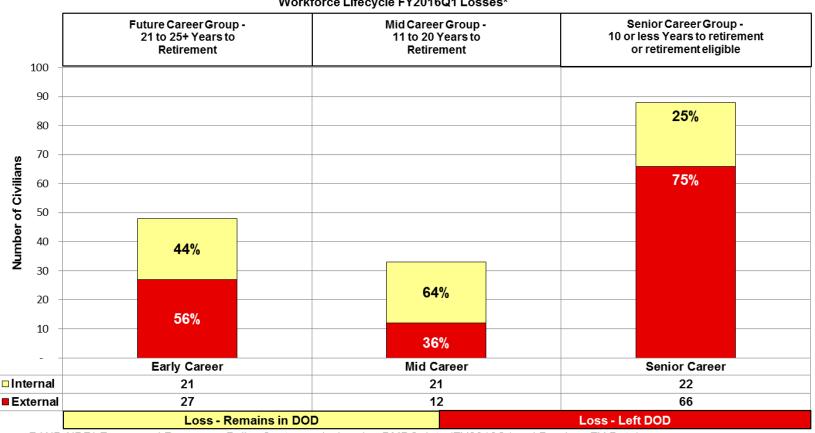
\*Does not include administrative gains





### Defense Acquisition Workforce (Civilian) - S&TM

Workforce Lifecycle FY2016Q1 Losses\*



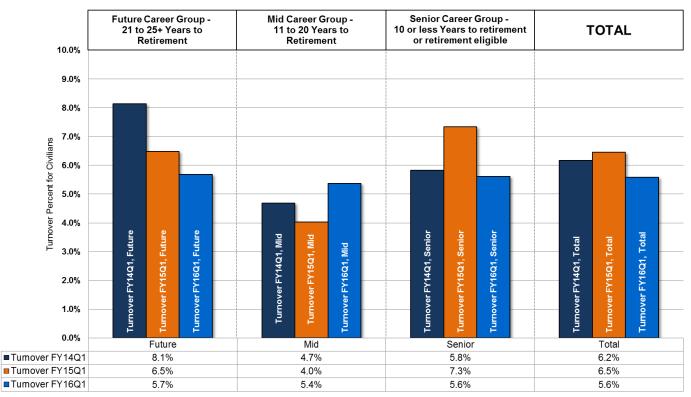
Source: RAND NDRI Forces and Resources Policy Center analysis using DMDC data (FY2016Q1 and Previous FY Data)

<sup>\*</sup>Does not include administrative losses





# Defense Acquisition Workforce Turnover - S&TM (Civilian) (FY14Q1, FY15Q1, FY16Q1)(by Career Lifecycle Group)



Turnover Percent by Career Lifecycle Groups

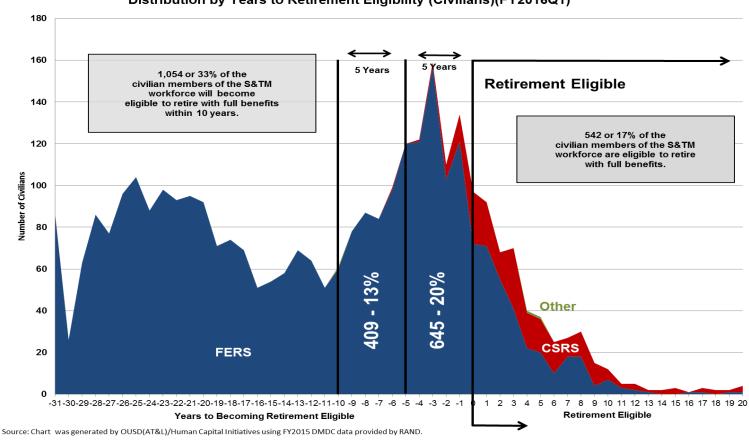


## **S&T Manager Civilian Distribution** by Years to Retirement Eligibility



#### **Defense Acquisition Workforce - S&TM**

Distribution by Years to Retirement Eligibility (Civilians)(FY2016Q1)







# **END**