



# The Defense Acquisition Workforce



BBP 3.0 Achieving Dominant Capabilities through Technical Excellence and Innovation



## Defense Acquisition Workforce Key Information

### Production, Quality and Manufacturing

as of FY14 Q3 (30 June 2014)

Source: Compiled by AT&L HCI Using Component Data

BBP 3.0 Continue Strengthening Our Culture of: Cost Consciousness, Professionalism and Technical Excellence



# FY14Q3 – DAW Information Summary – Overall Highlights



- AT&L HCI is committed to providing the Functional Leader and FIPT Executive Secretary up-to-date key workforce information on a quarterly basis – we welcome questions and recommendations for improved information and analysis support
- HCI provides defense acquisition workforce-wide updates online also at [http://hci.dau.mil/inf\\_sum.html](http://hci.dau.mil/inf_sum.html)
- Key HCI support contacts
  - HCI Functional Leader/FIPT Liaison Mr. Charles Sumpter
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# FY14Q3 – DAW Information Summary – PQM

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# FY14Q3 – DAW Information Summary – PQM Highlights



## Defense Acquisition Workforce Size Highlights

- The current Production, Quality and Man Defense Acquisition Workforce count is 9,578, up from 9,138 in FY08, a total increase of 440
- The Production, Quality and Man Defense Acquisition Workforce count was at its highest point (9,727) in FY10, and its lowest point (8,364) in FY07
- The Agencies with the largest increases, since FY08, are NAVY, DCMA, and MDA, with increases of 598 (30%), 461 (12%), and 15 (41%), respectively
- The Agencies with the largest decreases, since FY08, are ARMY, AIR FORCE, and DLA, with decreases of 517 (-26%), 48 (-13%), and 43 (-5%), respectively

## Defense Acquisition Workforce DAWIA Certification Highlights

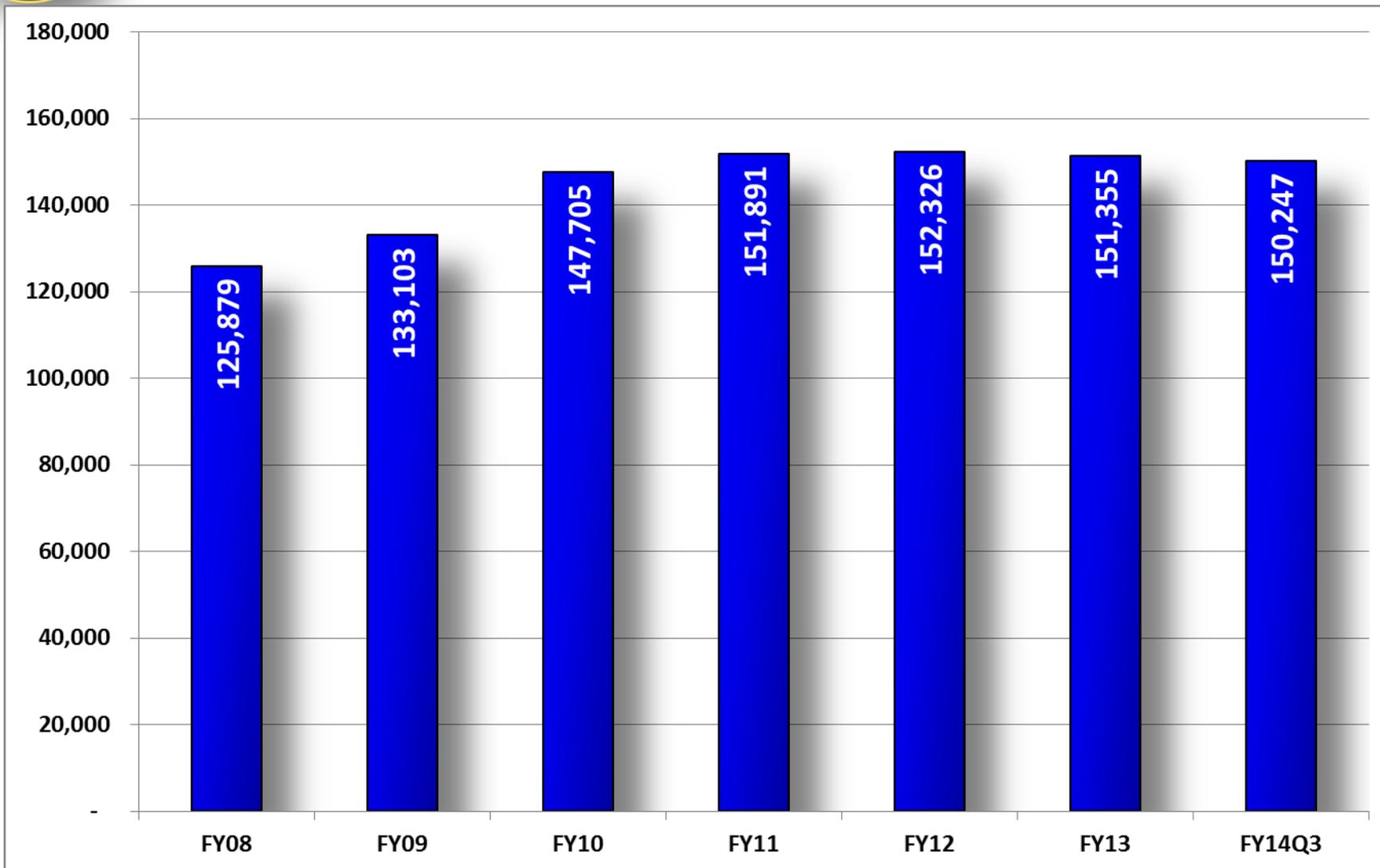
- The current Production, Quality and Manufacturing Defense Acquisition Workforce DAWIA Meets/Exceeds certification rate is 73.7%; up from 63.1% in FY08
- The current Production, Quality and Manufacturing Meets/Exceeds certification rate is up 16.8% from FY08
- The current Production, Quality and Manufacturing Defense Acquisition Workforce DAWIA 24 month grace period rate is 21.4%; down from 26.5% in FY08
- The current Production, Quality and Manufacturing Defense Acquisition Workforce DAWIA Does Not Meet certification rate is 4.9%; down from 10.4% in FY08

## Defense Acquisition Workforce DAWIA Retirement Eligibility Highlights

- Senior Career Group 60.9% (5,455) (10 years or less to retirement eligibility or retirement eligible)
- 23.5% (2,103) are currently eligible to retire, ↓ from 28.8% in FY08
- Mid Career Group 24.8% (2,224) (11 to 20 years to retirement), 19.2% in FY08
- Future Career Group 14.3% (1,284) (21 to 25+ years to retirement), ↑ from 9.5% in FY08



# FY14Q3 – DAW Information Summary – Overall Historical Size – FY08 – FY14Q3





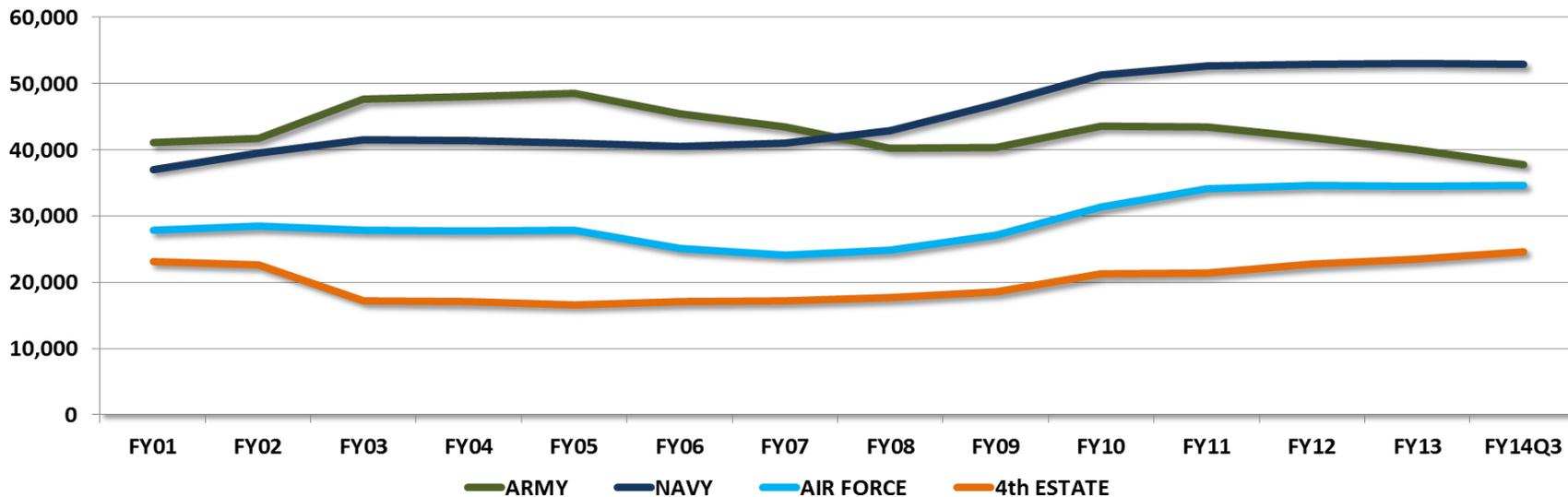
# FY14Q3 – DAW Information Summary – Overall Current Size by Career Category



Workforce Count by Career Category FY14Q3	Army	Navy	Air Force	4th Estate	Totals	% Total
Auditing	-	-	-	4,318	4,318	2.9%
Business - CE	254	535	438	75	1,302	0.9%
Business - FM	1,868	1,896	1,832	645	6,241	4.2%
Contracting	8,259	5,664	8,409	7,506	29,838	19.9%
Engineering	9,059	19,445	8,582	2,021	39,107	26.0%
Facilities Engineering	1,583	5,089	4	42	6,718	4.5%
Information Technology	1,720	2,152	1,114	773	5,759	3.8%
Life Cycle Logistics	7,688	5,584	2,854	1,516	17,642	11.7%
Production, Quality and Man	1,435	2,603	335	5,205	9,578	6.4%
Program Management	3,250	5,887	5,318	1,533	15,988	10.6%
Property	52	57	21	262	392	0.3%
Purchasing	286	500	83	351	1,220	0.8%
S&T Manager	290	435	2,620	113	3,458	2.3%
Test and Evaluation	2,056	3,127	3,085	391	8,659	5.8%
Unknown/Other	23	2	2	-	27	0.02%
<b>FY14Q3 Totals (as of 6-30-2014)</b>	<b>37,823</b>	<b>52,976</b>	<b>34,697</b>	<b>24,751</b>	<b>150,247</b>	
<b>Component %</b>	<b>25.2%</b>	<b>35.3%</b>	<b>23.1%</b>	<b>16.5%</b>		



# FY14Q3 – DAW Information Summary – Overall Historical Size by Service FY01 – FY14Q3



Overall Defense Acq Workforce Service	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14Q3	% Change Since FY01	% Change Since FY05	% Change Since FY08
<b>ARMY</b>	41,074	41,783	47,697	48,188	48,697	45,443	43,473	40,269	40,356	43,634	43,476	41,877	40,037	37,823	-8%	-22%	-6%
<b>NAVY</b>	37,158	39,661	41,622	41,552	41,070	40,651	41,177	43,066	46,972	51,418	52,791	53,058	53,214	52,976	43%	29%	23%
<b>AIR FORCE</b>	27,820	28,444	27,888	27,775	27,932	25,075	24,172	24,827	27,174	31,382	34,147	34,637	34,534	34,697	25%	24%	40%
<b>4th ESTATE</b>	23,197	22,705	17,224	17,024	16,671	17,073	17,210	17,717	18,601	21,271	21,477	22,754	23,570	24,751	7%	48%	40%
<b>OVERALL DAW</b>	129,249	132,593	134,431	134,539	134,370	128,242	126,032	125,879	133,103	147,705	151,891	152,326	151,355	150,247	↑ 16.2%	↑ 11.8%	↑ 19.4%



# FY14Q3 – DAW Information Summary – Overall Historical Size by Career Field FY01 – FY14Q3



Overall Defense Acq Workforce Career Field	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14Q3	% Change Since FY01	% Change Since FY05	% Change Since FY08
Engineering	33,812	33,462	33,142	34,597	34,752	35,142	34,710	34,537	36,704	39,201	39,690	39,807	39,544	39,107	16%	13%	13%
Contracting	19,196	21,563	21,179	20,966	26,025	27,748	26,038	25,680	27,655	29,792	30,327	30,292	30,271	29,838	55%	15%	16%
Life Cycle Logistics	9,880	9,951	11,622	11,045	12,493	12,332	12,604	13,361	14,852	16,861	17,369	17,539	17,122	17,642	79%	41%	32%
Program Management	12,387	12,412	11,425	12,746	12,284	12,775	12,427	12,781	13,422	14,915	15,683	15,824	16,171	15,988	29%	30%	25%
Production, Quality and Man	4,942	5,129	4,883	4,866	9,397	8,966	8,364	9,138	9,023	9,727	9,601	9,458	9,658	9,578	94%	2%	5%
Test and Evaluation	5,071	6,145	6,548	7,112	7,384	7,280	7,419	7,420	7,892	8,446	8,573	8,603	8,580	8,659	71%	17%	17%
Business (Cost Est & Fin Mgt)	9,168	9,029	8,145	8,078	8,119	7,747	7,387	7,085	7,262	8,124	8,261	8,039	7,775	7,543	-18%	-7%	6%
Facilities Engineering (NEW)	-	2,111	8,957	9,143	8,356	3,927	4,394	4,920	5,420	6,911	7,428	7,290	6,970	6,718		-20%	37%
Information Technology	4,784	5,113	5,039	5,245	5,472	4,843	4,423	3,934	4,358	5,165	5,563	5,832	5,870	5,759	20%	5%	46%
Auditing	4,121	3,043	3,058	2,820	3,536	3,486	2,852	3,638	3,777	4,143	4,231	4,505	4,368	4,318	5%	22%	19%
Purchasing	2,541	1,885	1,899	1,799	2,438	1,680	1,170	1,196	1,238	1,287	1,276	1,340	1,283	1,220	-52%	-50%	2%
S&T Manager (NEW)	-	165	165	257	314	291	483	480	623	2,561	3,062	3,209	3,293	3,458		1001%	620%
Property	255	308	282	322	571	530	481	451	475	501	483	449	402	392	54%	-31%	-13%
Unknown/Other	23,092	22,277	18,087	15,543	3,229	1,495	3,280	1,258	402	71	344	139	48	27			
<b>TOTAL</b>	129,249	132,593	134,431	134,539	134,370	128,242	126,032	125,879	133,103	147,705	151,891	152,326	151,355	150,247	16.2%	11.8%	19.4%
TOTAL w/o Facilities Eng and S&T Manager	129,249	130,317	125,309	125,139	125,700	124,024	121,155	120,479	127,060	138,233	141,401	141,827	141,092	140,071	8.4%	11.4%	16.3%



# FY14Q3 – DAW Information Summary – PQM

## Historical Size by Agency FY05 – FY14Q3



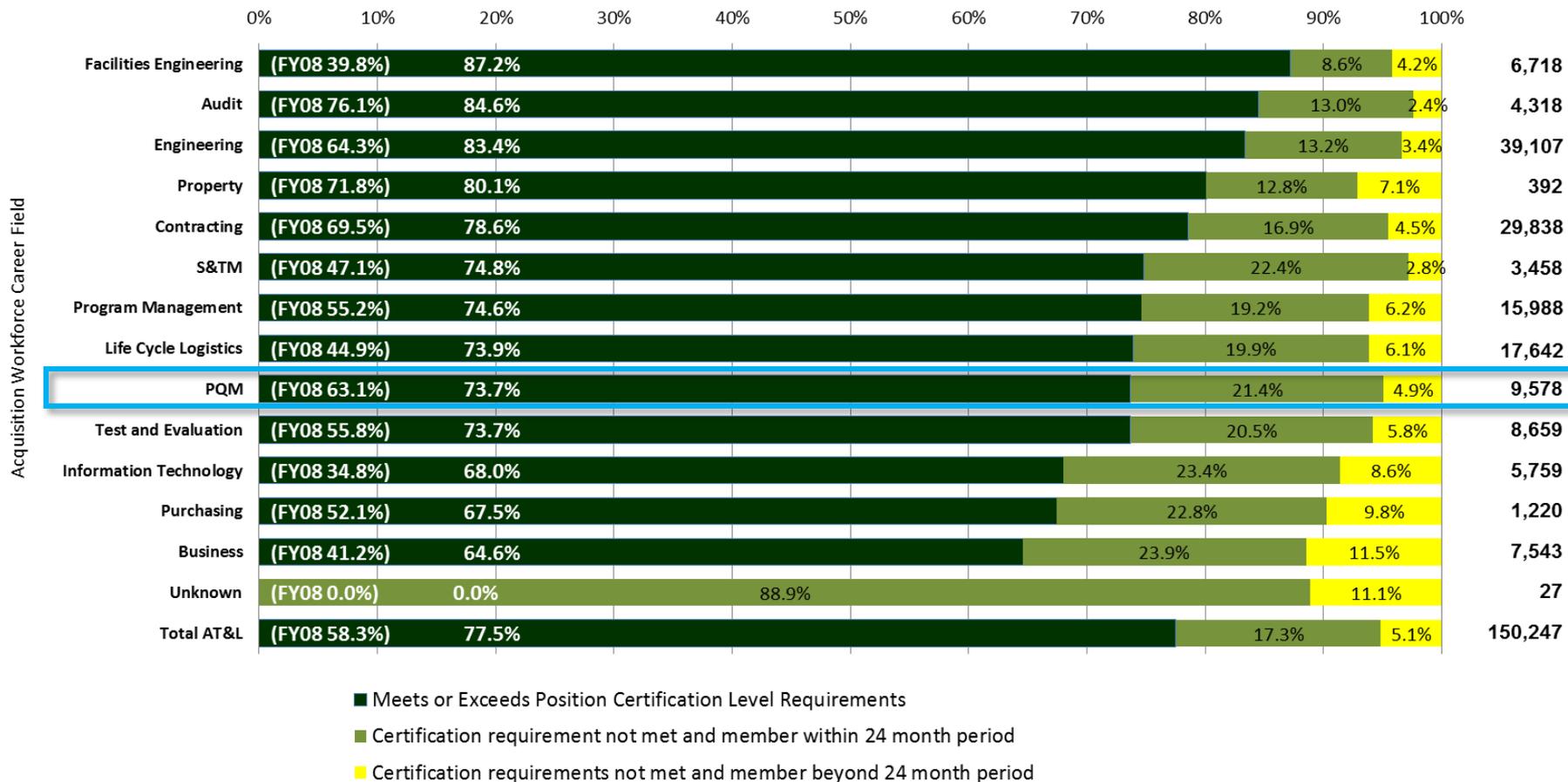
Production, Quality and Man	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14Q3	% Change Since FY05	% Change Since FY08
<i>Defense Acq Workforce</i>												
ARMY	2,287	2,193	2,083	1,952	1,930	2,081	2,004	1,777	1,608	1,435	-37%	-26%
NAVY	2,032	2,000	1,960	2,005	2,064	2,181	2,353	2,379	2,468	2,603	28%	30%
AIR FORCE	407	334	326	383	389	404	406	405	326	335	-18%	-13%
DCMA	4,125	3,822	3,548	3,858	3,975	4,259	3,948	4,026	4,371	4,319	5%	12%
DLA	534	590	438	865	652	769	852	823	827	822	54%	-5%
DCAA	-	-	-	3	-	-	-	-	-	-		-100%
MDA	6	5	8	37	6	23	31	41	47	52	767%	41%
DISA	-	1	-	-	-	-	-	-	-	-		
DHA	-	-	-	2	1	2	1	1	2	3		50%
DTRA	-	-	-	-	-	-	-	-	-	-		
DAU	4	5	-	5	5	5	5	5	7	8	100%	60%
OSD & Staff	1	-	-	13	1	3	1	1	2	1	0%	-92%
JCS	-	-	-	-	-	-	-	-	-	-		
DeCA	1	-	-	-	-	-	-	-	-	-	-100%	
WHS	-	-	1	-	-	-	-	-	-	-		
DFAS	-	16	-	-	-	-	-	-	-	-		
DoDEA	-	-	-	-	-	-	-	-	-	-		
DMEA	-	-	-	-	-	-	-	-	-	-		
DoD HRA	-	-	-	1	-	-	-	-	-	-		-100%
DoD TRMC	-	-	-	2	-	-	-	-	-	-		-100%
DSCA	-	-	-	-	-	-	-	-	-	-		
DMACT	-	-	-	-	-	-	-	-	-	-		
DSS	-	-	-	-	-	-	-	-	-	-		
DTIC	-	-	-	-	-	-	-	-	-	-		
DARPA	-	-	-	1	-	-	-	-	-	-		-100%
NDU	-	-	-	2	-	-	-	-	-	-		-100%
DoD IG	-	-	-	4	-	-	-	-	-	-		-100%
ASD	-	-	-	-	-	-	-	-	-	-		
PFPA	-	-	-	-	-	-	-	-	-	-		
4th Estate Other	-	-	-	5	-	-	-	-	-	-		-100%
											↑	↑
<b>TOTAL</b>	9,397	8,966	8,364	9,138	9,023	9,727	9,601	9,458	9,658	9,578	1.9%	4.8%



# FY14Q3 – DAW Information Summary – Overall DAWIA Certification by Career Field



## Certification Level "Meet/Exceed" Rates by Career Field AT&L (FY14Q3)



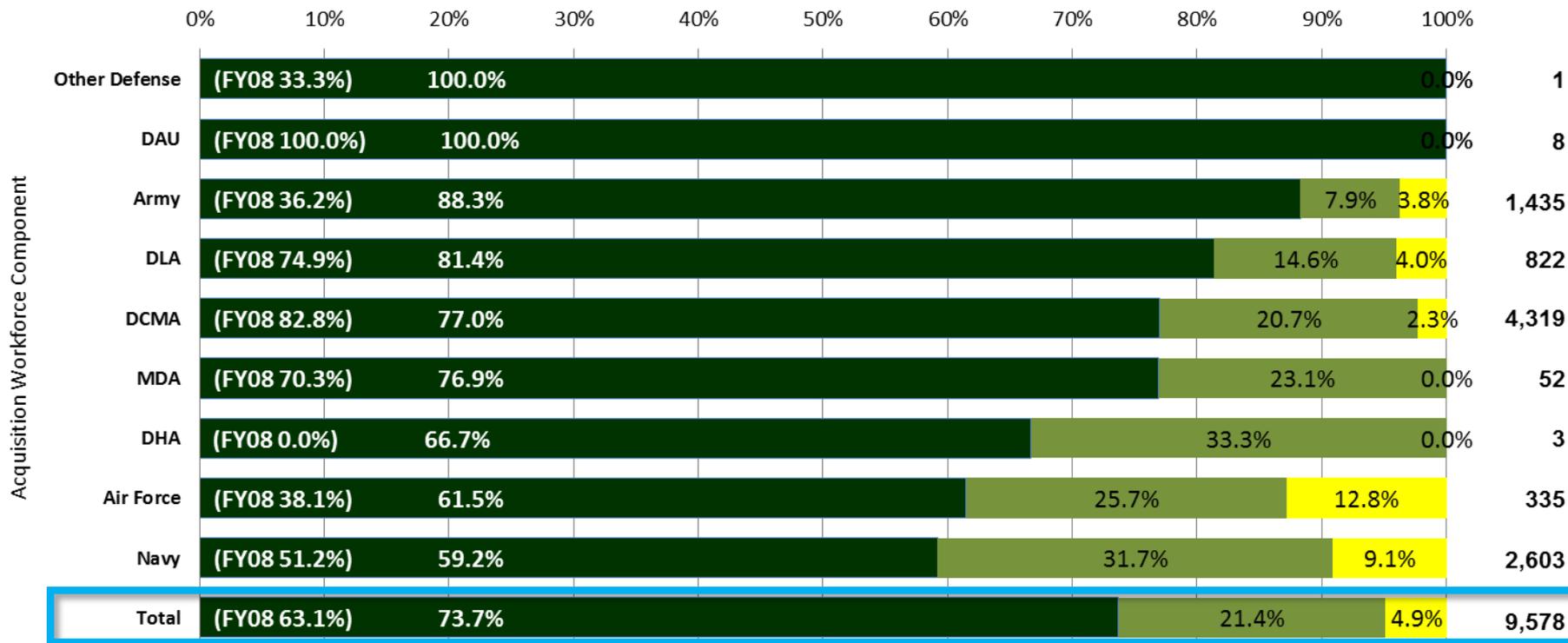


# FY14Q3 – DAW Information Summary – PQM

## DAWIA Certification by Component



### Certification Level "Meet/Exceed" Rates by Component PQM (FY14Q3)



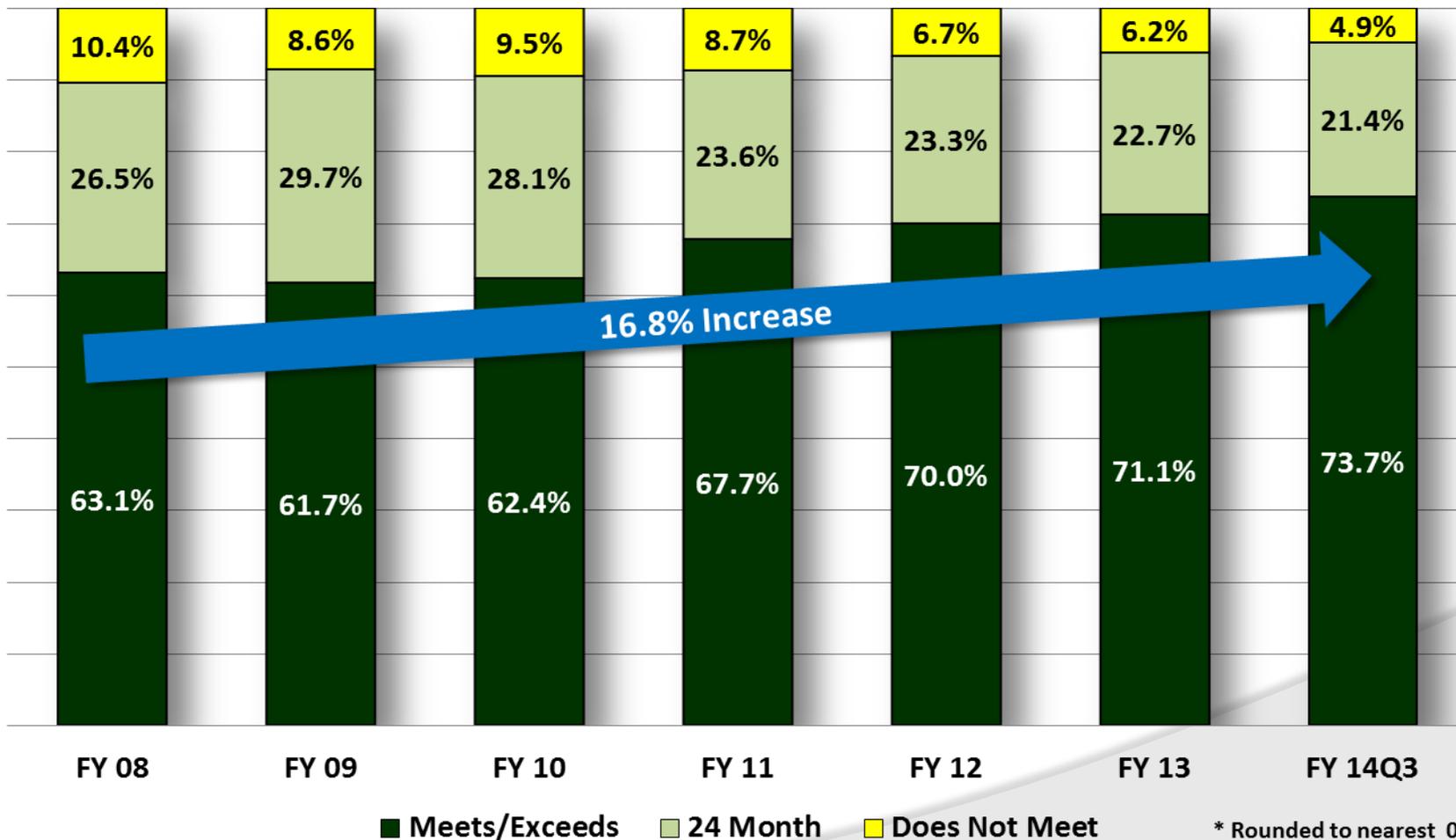
- Meets or Exceeds Position Certification Level Requirements
- Certification requirement not met and member within 24 month period
- Certification requirements not met and member beyond 24 month period



# FY14Q3 – DAW Information Summary – PQM Historical DAWIA Certification



## Production, Quality and Manufacturing





# FY14Q3 – DAW Information Summary – PQM

## DAWIA Certification Matrix + Bench Strength



PQM Required Certification Level	Achieved Certification Level				FY14Q3 TOTAL	% Meets Certification Requirement
	No Level Achieved	Level I	Level II	Level III		
Level I	359	306	108	10	783	54.2%
Level II	1,009	676	4,570	453	6,708	74.9%
Level III	176	79	219	1,612	2,086	77.3%
<i>Unspecified</i>	-	-	-	1	1	
<b>FY14Q3 TOTAL</b>	<b>1,544</b>	<b>1,061</b>	<b>4,897</b>	<b>2,076</b>	<b>9,578</b>	<b>73.7%</b>
	16.1%	11.1%	51.1%	21.7%		

Bench Strength			
Service	# Exceeds	% Exceeds**	Career Field Rank
DAW	19,155	12.8%	
Army	5,024	13.3%	
DoN	6,513	12.3%	
Air Force	6,096	17.6%	
4th Estate	1,522	6.1%	
<b>PQM</b>	<b>571</b>	<b>6.0%</b>	<b>12 of 13</b>

\*\* Based on population total without unspecified positions

Certification Requirement	Meets	Within 24 Months	Does Not Meet	DAW TOTAL	
Level I	424	341	18	783	8.2%
Level II	5,023	1,351	334	6,708	70.0%
Level III	1,612	357	117	2,086	21.8%
<i>Unspecified</i>	1	-	-	1	0.0%
<b>PQM TOTAL</b>	<b>7,060</b>	<b>2,049</b>	<b>469</b>	<b>9,578</b>	
	73.7%	21.4%	4.9%		

  = Compliance  
  = Exceeds Requirements

\* NOTE: Rounded to nearest 0.1%



# FY14Q3 – DAW Information Summary – PQM CAP + KLPs / Education / Military-Civilian



Occupied Position Type	PQM TOTAL		Entire DAW	
Key Leadership Positions (KLPs)	15	0.2%	1,056	0.7%
Critical Acquisition Positions (CAPs) *	379	4.0%	15,658	10.4%
Non-CAP Positions	9,184	95.9%	133,533	88.9%
<b>TOTAL</b>	<b>9,578</b>		<b>150,247</b>	

\* = Number of CAPs, excluding KLPs (no double counts)

Highest Level of Education	PQM TOTAL		Entire DAW	
Post Grad	1,641	17.1%	56,454	37.6%
Bachelors	2,714	28.3%	67,978	45.2%
Some College	2,268	23.7%	11,709	7.8%
High School	2,880	30.1%	12,856	8.6%
Other	75	0.8%	1,250	0.8%
<b>TOTAL</b>	<b>9,578</b>		<b>150,247</b>	

Type	PQM TOTAL		Entire DAW	
Civilian	8,899	92.9%	134,041	89.2%
Military	679	7.1%	16,206	10.8%
<b>TOTAL</b>	<b>9,578</b>		<b>150,247</b>	



# FY14Q3 – DAW Information Summary – PQM Size by Occupational Series



Civilian Occupational Series	PQM TOTAL	
1910 - Quality Assurance Specialist	5,416	60.9%
1150 - Industrial Specialist	879	9.9%
1101 - Business and Industry Specialist	582	6.5%
0801 - Engineer, General	516	5.80%
0301 - Administration & Program Staff	250	2.81%
1152 - Production Controller	169	1.90%
0856 - Engineering Technician, Electronics	147	1.65%
0802 - Engineering Technician	142	1.60%
0896 - Engineer, Industrial	127	1.43%
0830 - Engineer, Mechanical	96	1.08%
<i>Other</i>	575	6.46%
<b>TOTAL CIVILIAN</b>	<b>8,899</b>	<b>Civilians</b>



# FY14Q3 – DAW Information Summary – PQM Demographics



Race	PQM TOTAL		Entire DAW	
WHITE	7,559	78.9%	113,026	75.2%
BLACK	1,032	10.8%	17,567	11.7%
ASIAN	354	3.7%	9,575	6.4%
MULTI	158	1.6%	2,664	1.8%
AMI/AN	77	0.8%	832	0.6%
PI	34	0.4%	627	0.4%
<i>Unspecified</i>	364	3.8%	5,956	4.0%
<b>TOTAL</b>	<b>9,578</b>		<b>150,247</b>	

Gender	PQM TOTAL		Entire DAW	
Males	8,102	84.6%	105,759	70.4%
Females	1,471	15.4%	43,809	29.2%
<i>Unspecified</i>	5	0.1%	679	0.5%
<b>TOTAL</b>	<b>9,578</b>		<b>150,247</b>	



# **RAND End of FY13 Retirement/Loss Slides**



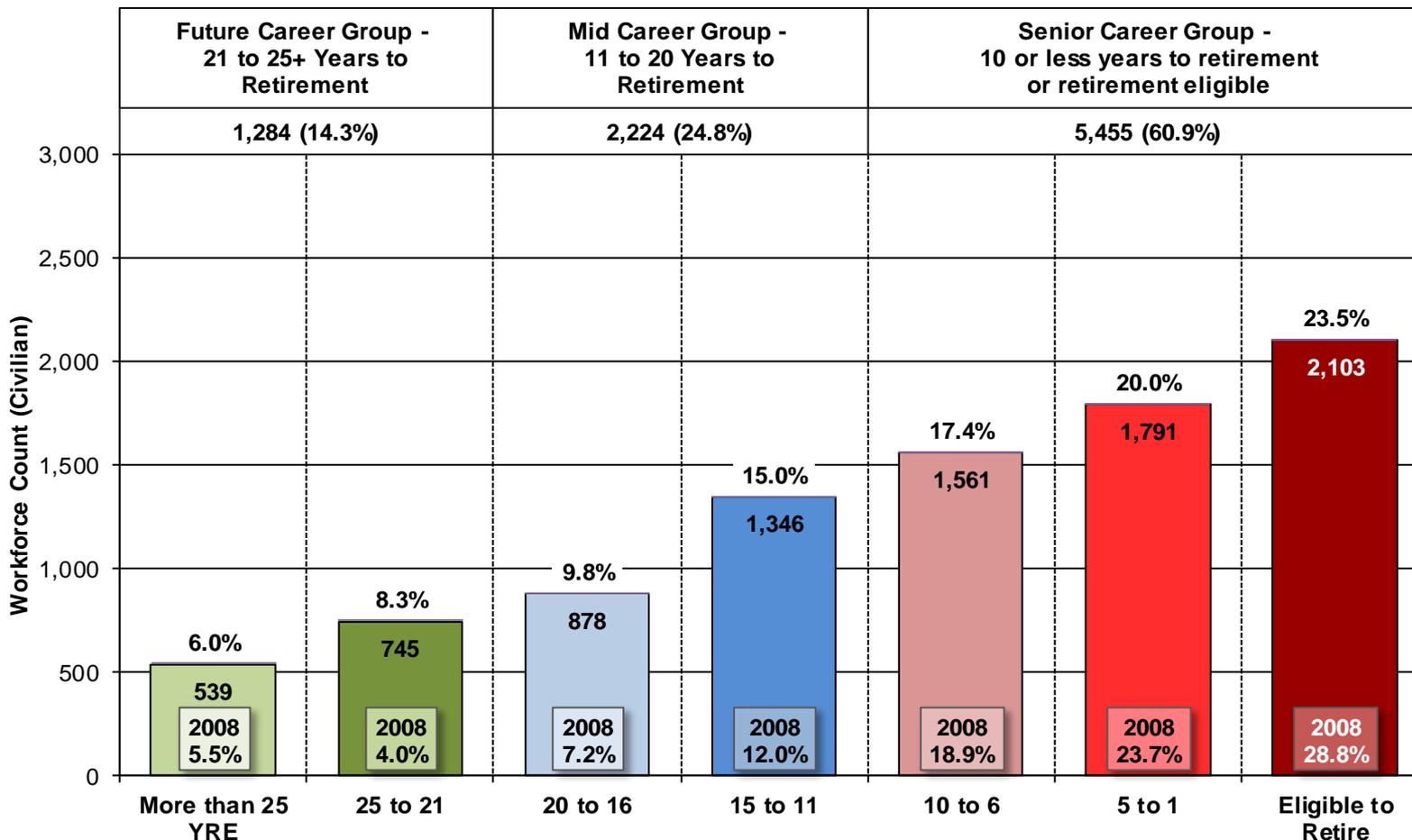
# FY13 – DAW Information Summary – PQM

## Workforce Lifecycle Model by YRE



### Defense Acquisition Workforce Lifecycle Model (WLM)

by Years to Retirement Eligibility (YRE) - Civilian (FY2013) - Production, Quality and Manufacturing



Source: Chart was generated by OUSD(AT&L)/Human Capital Initiatives using FY2008 and FY2013 DMDC data provided by RAND.



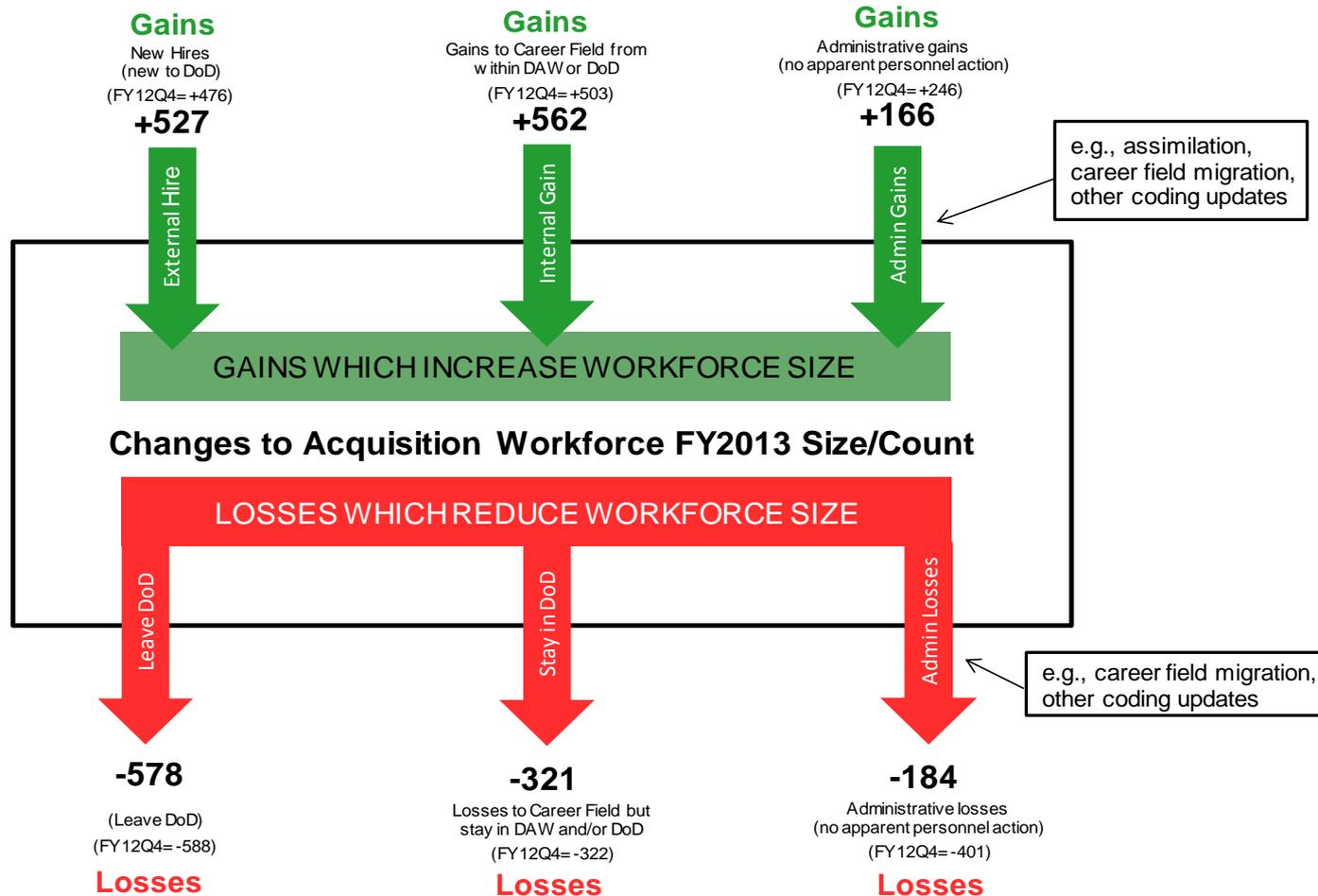
# FY13 – DAW Information Summary – PQM

## Gains/Losses – New Hires, Internal/External, Administrative



### Defense Acquisition Workforce (Civilian) (FY2013) - Production, Quality and Manufacturing

Gains and Losses by External to DoD, Internal to DoD, and Administrative Categories





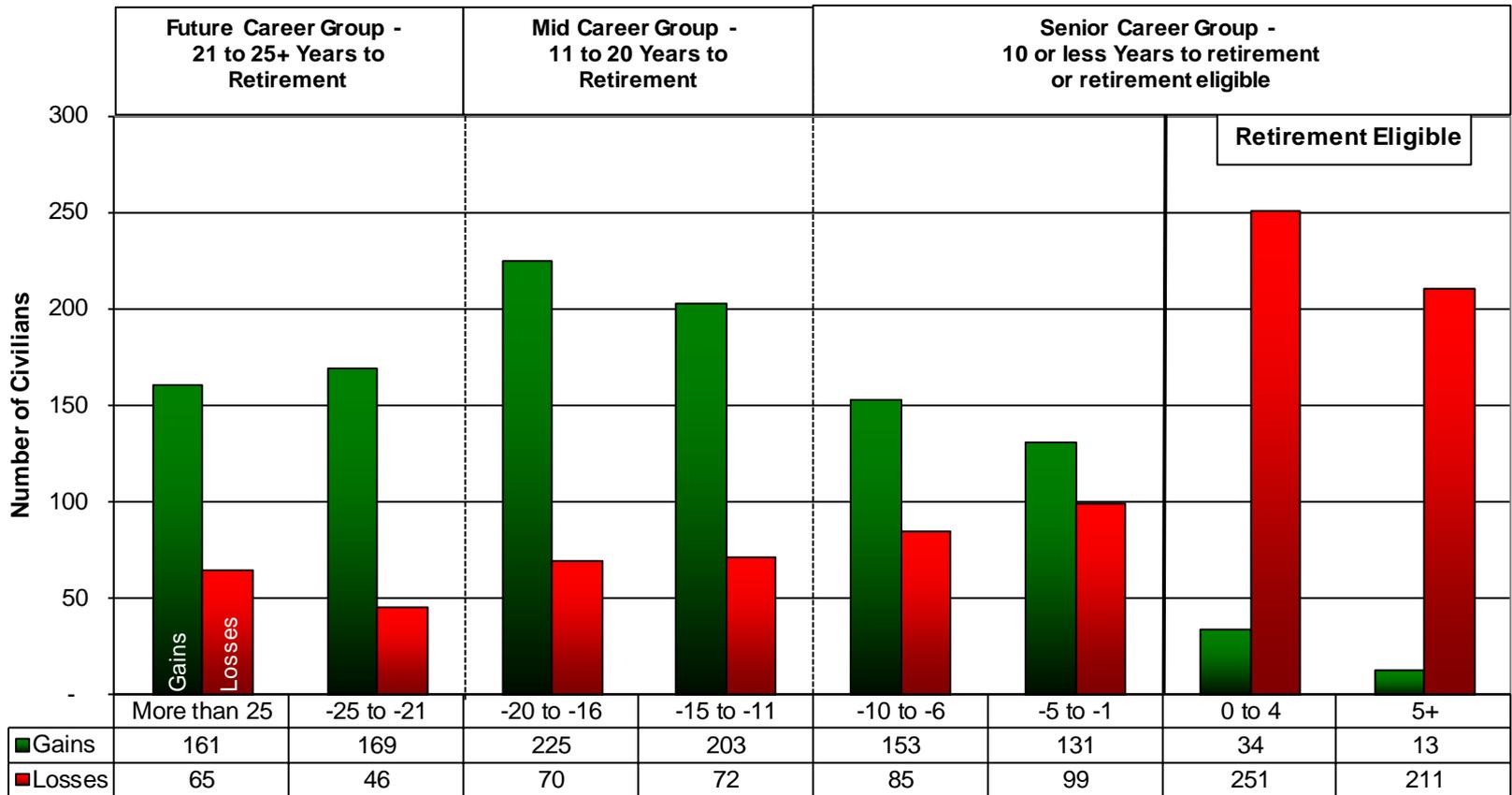
# FY13 – DAW Information Summary – PQM

## Gains and Losses by YRE Groups



### Defense Acquisition Workforce (Civilian) - Production, Quality and Manufacturing

Workforce Lifecycle FY2013 Gains & Losses\*



Career Lifecycle by Years to Retirement Eligibility

Source: RAND analysis using DMDC data (FY2012 and FY2013 data)

\*Does not include administrative gains and losses

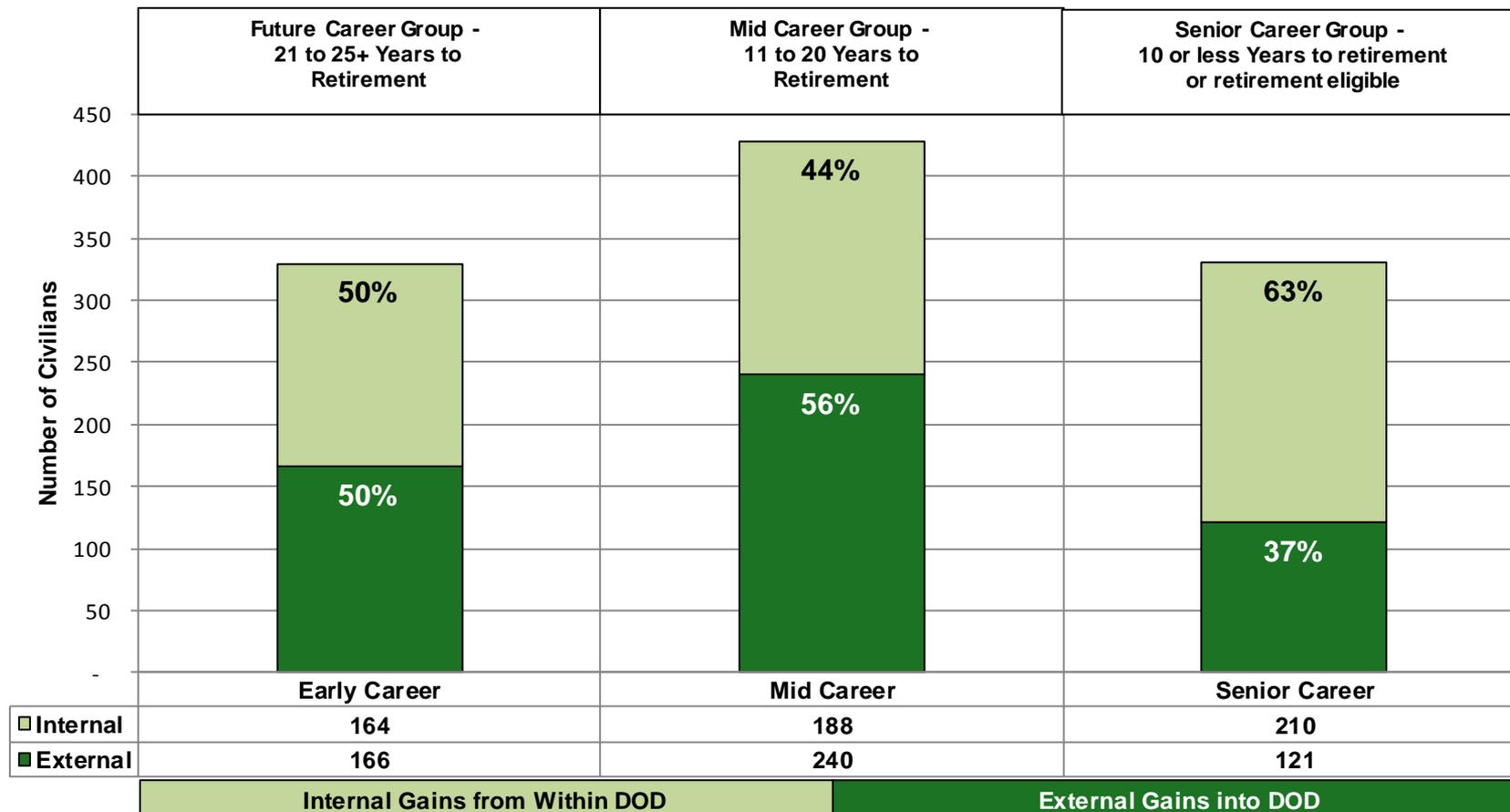


# FY13 – DAW Information Summary – PQM Internal/External Gain % by Career Group



## Defense Acquisition Workforce (Civilian) - Production, Quality and Manufacturing

Workforce Lifecycle FY2013 Gains\*



Source: RAND analysis using DMDC data (FY2012 and FY2013 data)

\*Does not include administrative gains

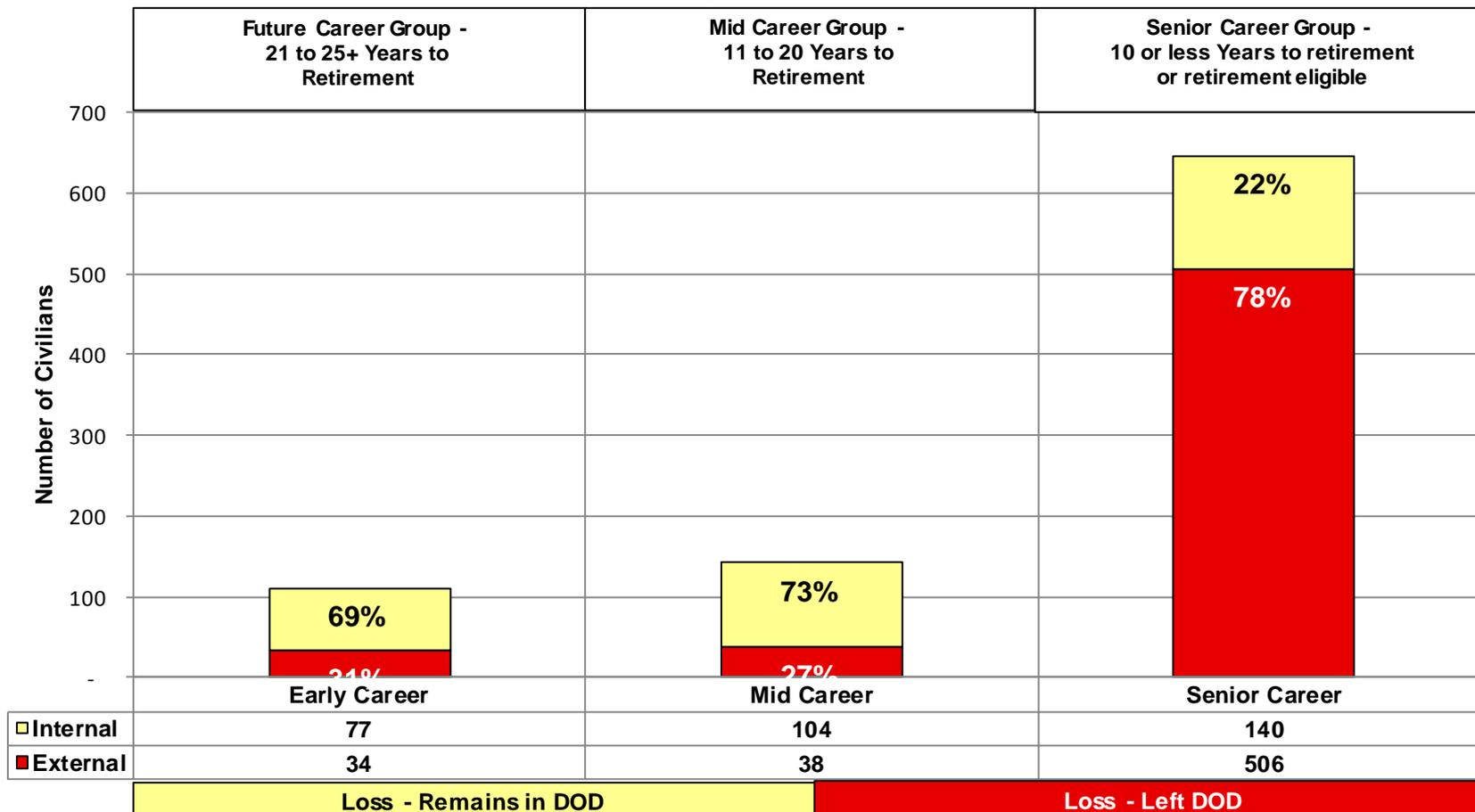


# FY13 – DAW Information Summary – PQM Internal/External Loss % by Career Group



## Defense Acquisition Workforce (Civilian) - Production, Quality and Manufacturing

Workforce Lifecycle FY2013 Losses\*



Source: RAND analysis using DMDC data (FY2011 and FY2013 data)

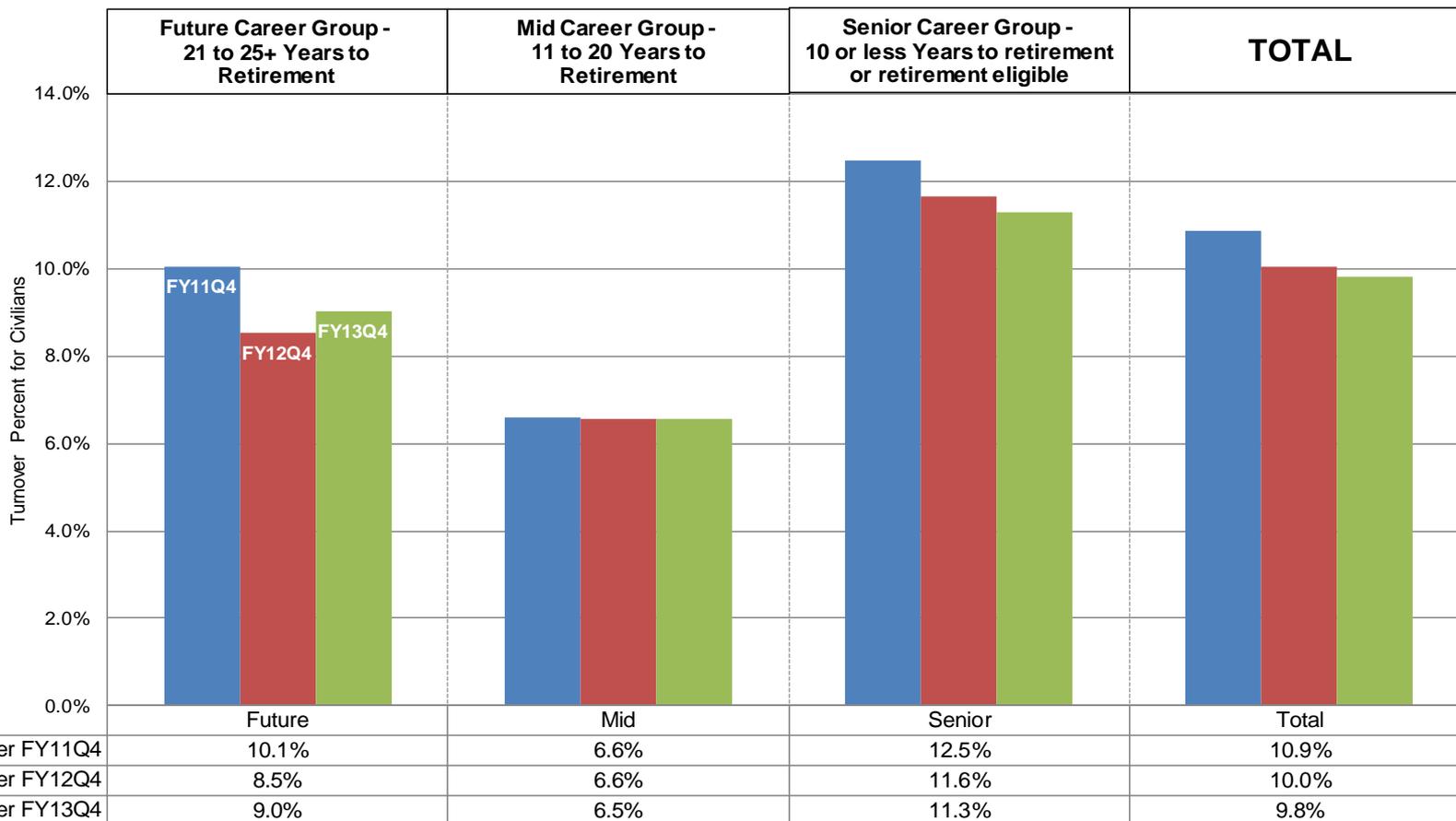
\*Does not include administrative losses



# FY13 – DAW Information Summary – PQM Turnover Rates by Career Group



## Defense Acquisition Workforce Turnover - PQM (Civilian) (FY11Q4, FY12Q4, FY13Q4)(by Career Lifecycle Group)



Turnover Percent by Career Lifecycle Groups

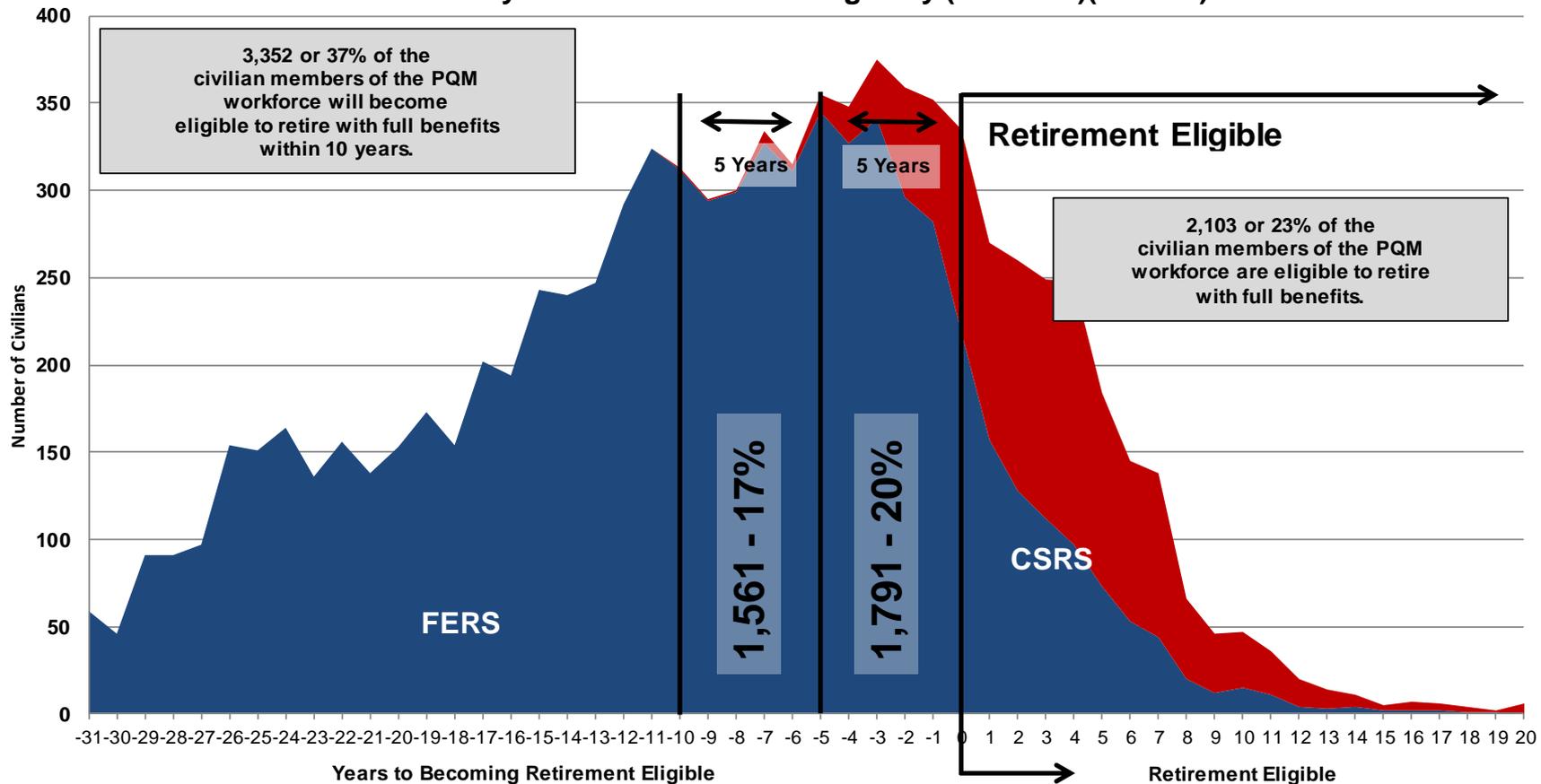


# FY13 – DAW Information Summary – PQM Civilian Distribution by Years to Retirement Eligibility



## Defense Acquisition Workforce - Production, Quality and Manufacturing

### Distribution by Years to Retirement Eligibility (Civilians)(FY2013)





# Additional Information



# FY14Q3 – DAW Information Summary – Overall Count Matrix – Military + Civilian



Component	Service/Agency	Auditing	Business - Cost Estimating	Business - Financial Mgmt	Contracting	Engineering	Facilities Engineering	Industrial/Contract Property Mgt	Information Technology	Life Cycle Logistics	Production, Quality & Manuf.	Program Management	Purchasing	S&T Manager	Test and Evaluation	Unspecified	FY14 Q3 TOTAL
Army	Army Totals	-	254	1,868	8,259	9,059	1,583	52	1,720	7,688	1,435	3,250	286	290	2,056	23	37,823
Navy	Navy	-	500	1,704	5,116	19,070	5,048	57	1,924	5,125	2,578	5,071	440	433	3,002	2	50,070
	Marine Corps	-	35	192	548	375	41	-	228	459	25	816	60	2	125	-	2,906
	Dept of Navy Totals	-	535	1,896	5,664	19,445	5,089	57	2,152	5,584	2,603	5,887	500	435	3,127	2	52,976
Air Force	Air Force Totals	-	438	1,832	8,409	8,582	4	21	1,114	2,854	335	5,318	83	2,620	3,085	2	34,697
4th Estate	Defense Contract Management Agency	1	3	216	2,946	1,164	-	256	191	124	4,319	384	5	6	5	-	9,620
	Defense Logistics Agency	-	1	3	3,235	11	1	4	28	1,242	822	72	283	5	1	-	5,708
	Defense Contract Audit Agency	4,316	-	-	2	-	-	-	-	-	-	-	8	-	-	-	4,326
	Missile Defense Agency	1	54	237	202	615	40	-	54	67	52	338	1	2	267	-	1,930
	Defense Information Systems Agency	-	6	18	358	80	-	-	143	32	-	245	20	-	59	-	961
	Defense Threat Reduction Agency	-	-	75	77	45	1	-	56	-	-	135	2	96	7	-	494
	Defense Acquisition University	-	7	32	124	41	-	2	5	36	8	140	-	1	7	-	403
	DHA (TRICARE Management Activity & USUHS)	-	3	32	82	6	-	-	246	3	3	93	20	-	4	-	492
	Office of the Secretary of Defense & OSD Staff	-	1	12	39	24	-	-	-	10	1	67	-	-	5	-	159
	The Joint Staff	-	-	10	4	11	-	-	35	1	-	36	-	2	18	-	117
	Defense Commissary Agency	-	-	-	108	-	-	-	11	-	-	5	-	-	1	-	125
	Washington Headquarters Services	-	-	-	123	-	-	-	-	-	-	-	-	-	-	-	123
	DoD Education Activity	-	-	-	46	-	-	-	-	-	-	-	6	-	-	-	52
	Defense Finance and Accounting Service	-	-	-	60	-	-	-	-	-	-	-	-	-	-	-	60
	Defense Microelectronics Activity	-	-	4	23	23	-	-	-	-	-	-	-	-	-	-	50
	DoD Human Resources Activity	-	-	-	21	-	-	-	-	-	-	1	1	-	-	-	23
	Defense Security Cooperation Agency	-	-	1	15	-	-	-	1	-	-	2	1	-	-	-	20
	Defense Media Activity	-	-	-	15	-	-	-	-	-	-	-	2	-	-	-	17
	DoD Test Resource Management Center	-	-	4	-	1	-	-	-	-	-	1	-	-	17	-	23
	Defense Security Service	-	-	1	12	-	-	-	-	1	-	-	1	-	-	-	15
	Defense Advanced Research Projects Agency	-	-	-	12	-	-	-	-	-	-	-	-	-	-	-	12
	Defense Technical Information Center	-	-	-	-	-	-	-	3	-	-	10	-	-	-	-	13
	National Defense University	-	-	-	2	-	-	-	-	-	-	4	-	-	-	-	6
	DoD Inspector General	-	-	-	-	-	-	-	-	-	-	-	1	-	-	-	1
	ASD - Networks & Information Integration	-	-	-	-	-	-	-	-	-	-	-	-	1	-	-	1
	Pentagon Force Protection Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	4th Estate Totals	4,318	75	645	7,506	2,021	42	262	773	1,516	5,205	1,533	351	113	391	-	24,751
<b>TOTAL</b>		<b>4,318</b>	<b>1,302</b>	<b>6,241</b>	<b>29,838</b>	<b>39,107</b>	<b>6,718</b>	<b>392</b>	<b>5,759</b>	<b>17,642</b>	<b>9,578</b>	<b>15,988</b>	<b>1,220</b>	<b>3,458</b>	<b>8,659</b>	<b>27</b>	<b>150,247</b>



# FY14Q3 – DAW Information Summary – Overall Count Matrix – Increases/Decreases from FY13



Component	Service/Agency	Auditing	Business - Cost Estimating	Business - Financial Mgmt	Contracting	Engineering	Facilities Engineering	Industrial/Contract Property Mgt	Information Technology	Life Cycle Logistics	Production, Quality & Manuf.	Program Management	Purchasing	S&T Manager	Test and Evaluation	Unspecified	FY14 Q3 TOTAL Increase / Decrease from end of FY13
Army	Army Totals	-	1	(104)	(134)	(102)	(10)	-	(32)	(136)	(90)	(44)	(30)	6	1	3	(671)
Navy	Navy	-	14	(19)	22	11	(50)	(3)	64	44	33	18	-	16	6	(2)	154
	Marine Corps	-	(1)	4	(13)	(30)	-	(1)	(6)	(18)	(1)	(25)	(3)	(3)	18	(1)	(80)
	Dept of Navy Totals	-	13	(15)	9	(19)	(50)	(4)	58	26	32	(7)	(3)	13	24	(3)	74
Air Force	Air Force Totals	-	8	(21)	(102)	(68)	-	-	(24)	(8)	2	(67)	(3)	16	2	(2)	(267)
4th Estate	Defense Contract Management Agency	-	(2)	(4)	28	(1)	-	(2)	(1)	(1)	(2)	7	2	-	1	(19)	6
	Defense Logistics Agency	-	-	-	(21)	(1)	-	1	9	6	(16)	8	2	-	-	(2)	(14)
	Defense Contract Audit Agency	43	-	-	-	-	-	-	-	-	-	(1)	3	-	-	-	45
	Missile Defense Agency	-	(2)	-	(5)	(2)	5	-	1	(4)	3	-	-	-	7	-	3
	Defense Information Systems Agency	-	3	1	-	3	-	-	6	-	-	(3)	4	(1)	(4)	-	9
	Defense Threat Reduction Agency	-	-	-	(3)	(1)	1	-	(1)	-	-	3	-	(2)	-	-	(3)
	Defense Acquisition University	-	1	(2)	(4)	(3)	-	-	1	1	-	1	-	-	-	-	(5)
	DHA (TRICARE Management Activity & USUHS)	-	-	-	(2)	(1)	-	-	(8)	-	-	1	(1)	-	-	-	(11)
	Office of the Secretary of Defense & OSD Staff	-	-	-	(1)	(4)	-	-	-	-	-	1	-	-	-	-	(4)
	The Joint Staff	-	-	(1)	(1)	(1)	-	-	(1)	-	-	-	-	-	(1)	-	(5)
	Defense Commissary Agency	-	-	-	5	-	-	-	-	-	-	-	-	-	-	-	5
	Washington Headquarters Services	-	-	-	13	-	-	-	-	-	-	-	-	-	-	-	13
	DoD Education Activity	-	-	-	(7)	-	-	-	-	-	-	-	1	-	-	-	(6)
	Defense Finance and Accounting Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Microelectronics Activity	-	-	-	5	-	-	-	-	-	-	-	-	-	-	-	5
	DoD Human Resources Activity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Security Cooperation Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Media Activity	-	-	-	1	-	-	-	-	-	-	-	-	-	-	-	1
	DoD Test Resource Management Center	-	-	-	-	-	-	-	-	-	-	-	-	-	2	-	2
	Defense Security Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Advanced Research Projects Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Technical Information Center	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	National Defense University	-	-	-	-	-	-	-	-	-	-	(1)	-	-	-	-	(1)
	DoD Inspector General	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1)
	ASD - Networks & Information Integration	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Pentagon Force Protection Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	4th Estate Totals	42	-	(6)	8	(11)	6	(1)	6	2	(15)	16	11	(3)	5	(21)	39
TOTAL		42	22	(146)	(219)	(200)	(54)	(5)	8	(116)	(71)	(102)	(25)	32	32	(23)	(825)



# FY14Q3 – DAW Information Summary – Overall Count Matrix – Military



Component	Service/Agency	Auditing	Business - Cost Estimating	Business - Financial Mgmt	Contracting	Engineering	Facilities Engineering	Industrial/Contract Property Mgt	Information Technology	Life Cycle Logistics	Production, Quality & Manuf.	Program Management	Purchasing	S&T Manager	Test and Evaluation	Unspecified	FY14 Q3 TOTAL
Army	Army Totals	-	-	-	1,080	6	-	-	2	-	-	973	-	-	30	-	2,091
Navy	Navy	-	4	68	1,026	203	-	-	13	383	567	929	-	34	414	2	3,643
	Marine Corps	-	-	4	188	10	-	-	12	152	24	365	-	2	58	-	815
	Dept of Navy Totals	-	4	72	1,214	213	-	-	25	535	591	1,294	-	36	472	2	4,458
Air Force	Air Force Totals	-	56	68	2,765	1,631	-	-	189	511	88	2,516	-	500	1,333	-	9,657
4th Estate	Defense Contract Management Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Logistics Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Contract Audit Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Missile Defense Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Information Systems Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Threat Reduction Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Acquisition University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	DHA (TRICARE Management Activity & USUHS)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Office of the Secretary of Defense & OSD Staff	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	The Joint Staff	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Commissary Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Washington Headquarters Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	DoD Education Activity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Finance and Accounting Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Microelectronics Activity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	DoD Human Resources Activity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Security Cooperation Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Media Activity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	DoD Test Resource Management Center	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Security Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Advanced Research Projects Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Defense Technical Information Center	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	National Defense University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	DoD Inspector General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	ASD - Networks & Information Integration	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Pentagon Force Protection Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	4th Estate Totals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		-	60	140	5,059	1,850	-	-	216	1,046	679	4,783	-	536	1,835	2	16,206



# FY14Q3 – DAW Information Summary – Overall Count Matrix – Civilian



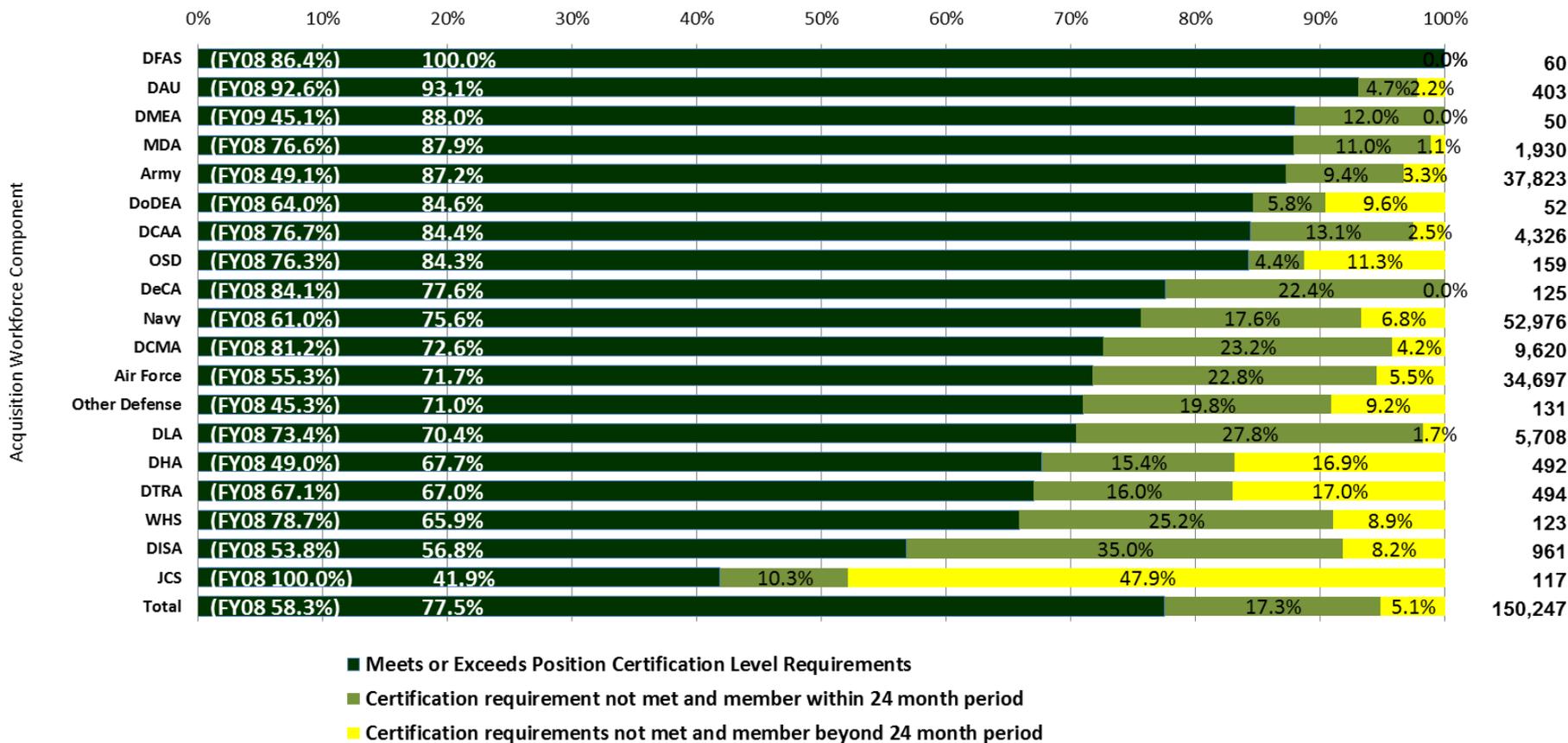
Component	Service/Agency	Auditing	Business - Cost Estimating	Business - Financial Mgmt	Contracting	Engineering	Facilities Engineering	Industrial/Contract Property Mgt	Information Technology	Life Cycle Logistics	Production, Quality & Manuf.	Program Management	Purchasing	S&T Manager	Test and Evaluation	Unspecified	FY14 Q3 TOTAL
Army	Army Totals	-	254	1,868	7,179	9,053	1,583	52	1,718	7,688	1,435	2,277	286	290	2,026	23	35,732
Navy	Navy	-	496	1,636	4,090	18,867	5,048	57	1,911	4,742	2,011	4,142	440	399	2,588	-	46,427
	Marine Corps	-	35	188	360	365	41	-	216	307	1	451	60	-	67	-	2,091
	Dept of Navy Totals	-	531	1,824	4,450	19,232	5,089	57	2,127	5,049	2,012	4,593	500	399	2,655	-	48,518
Air Force	Air Force Totals	-	382	1,764	5,644	6,951	4	21	925	2,343	247	2,802	83	2,120	1,752	2	25,040
4th Estate	Defense Contract Management Agency	1	3	216	2,946	1,164	-	256	191	124	4,319	384	5	6	5	-	9,620
	Defense Logistics Agency	-	1	3	3,235	11	1	4	28	1,242	822	72	283	5	1	-	5,708
	Defense Contract Audit Agency	4,316	-	-	2	-	-	-	-	-	-	-	8	-	-	-	4,326
	Missile Defense Agency	1	54	237	202	615	40	-	54	67	52	338	1	2	267	-	1,930
	Defense Information Systems Agency	-	6	18	358	80	-	-	143	32	-	245	20	-	59	-	961
	Defense Threat Reduction Agency	-	-	75	77	45	1	-	56	-	-	135	2	96	7	-	494
	Defense Acquisition University	-	7	32	124	41	-	2	5	36	8	140	-	1	7	-	403
	DHA (TRICARE Management Activity & USUHS)	-	3	32	82	6	-	-	246	3	3	93	20	-	4	-	492
	Office of the Secretary of Defense & OSD Staff	-	1	12	39	24	-	-	-	10	1	67	-	-	5	-	159
	The Joint Staff	-	-	10	4	11	-	-	35	1	-	36	-	2	18	-	117
	Defense Commissary Agency	-	-	-	108	-	-	-	11	-	-	5	-	-	1	-	125
	Washington Headquarters Services	-	-	-	123	-	-	-	-	-	-	-	-	-	-	-	123
	DoD Education Activity	-	-	-	46	-	-	-	-	-	-	-	6	-	-	-	52
	Defense Finance and Accounting Service	-	-	-	60	-	-	-	-	-	-	-	-	-	-	-	60
	Defense Microelectronics Activity	-	-	4	23	23	-	-	-	-	-	-	-	-	-	-	50
	DoD Human Resources Activity	-	-	-	21	-	-	-	-	-	-	1	1	-	-	-	23
	Defense Security Cooperation Agency	-	-	1	15	-	-	-	1	-	-	2	1	-	-	-	20
	Defense Media Activity	-	-	-	15	-	-	-	-	-	-	-	2	-	-	-	17
	DoD Test Resource Management Center	-	-	4	-	1	-	-	-	-	-	1	-	-	17	-	23
	Defense Security Service	-	-	1	12	-	-	-	-	1	-	-	1	-	-	-	15
	Defense Advanced Research Projects Agency	-	-	-	12	-	-	-	-	-	-	-	-	-	-	-	12
	Defense Technical Information Center	-	-	-	-	-	-	-	3	-	-	10	-	-	-	-	13
	National Defense University	-	-	-	2	-	-	-	-	-	-	4	-	-	-	-	6
	DoD Inspector General	-	-	-	-	-	-	-	-	-	-	-	1	-	-	-	1
	ASD - Networks & Information Integration	-	-	-	-	-	-	-	-	-	-	-	-	1	-	-	1
	Pentagon Force Protection Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	4th Estate Totals	4,318	75	645	7,506	2,021	42	262	773	1,516	5,205	1,533	351	113	391	-	24,751
<b>TOTAL</b>		4,318	1,242	6,101	24,779	37,257	6,718	392	5,543	16,596	8,899	11,205	1,220	2,922	6,824	25	134,041



# FY14Q3 – DAW Information Summary – Overall Certification Trend – FY08 – FY14Q3



## Certification Level "Meet/Exceed" Rates by Component AT&L (FY14Q3)

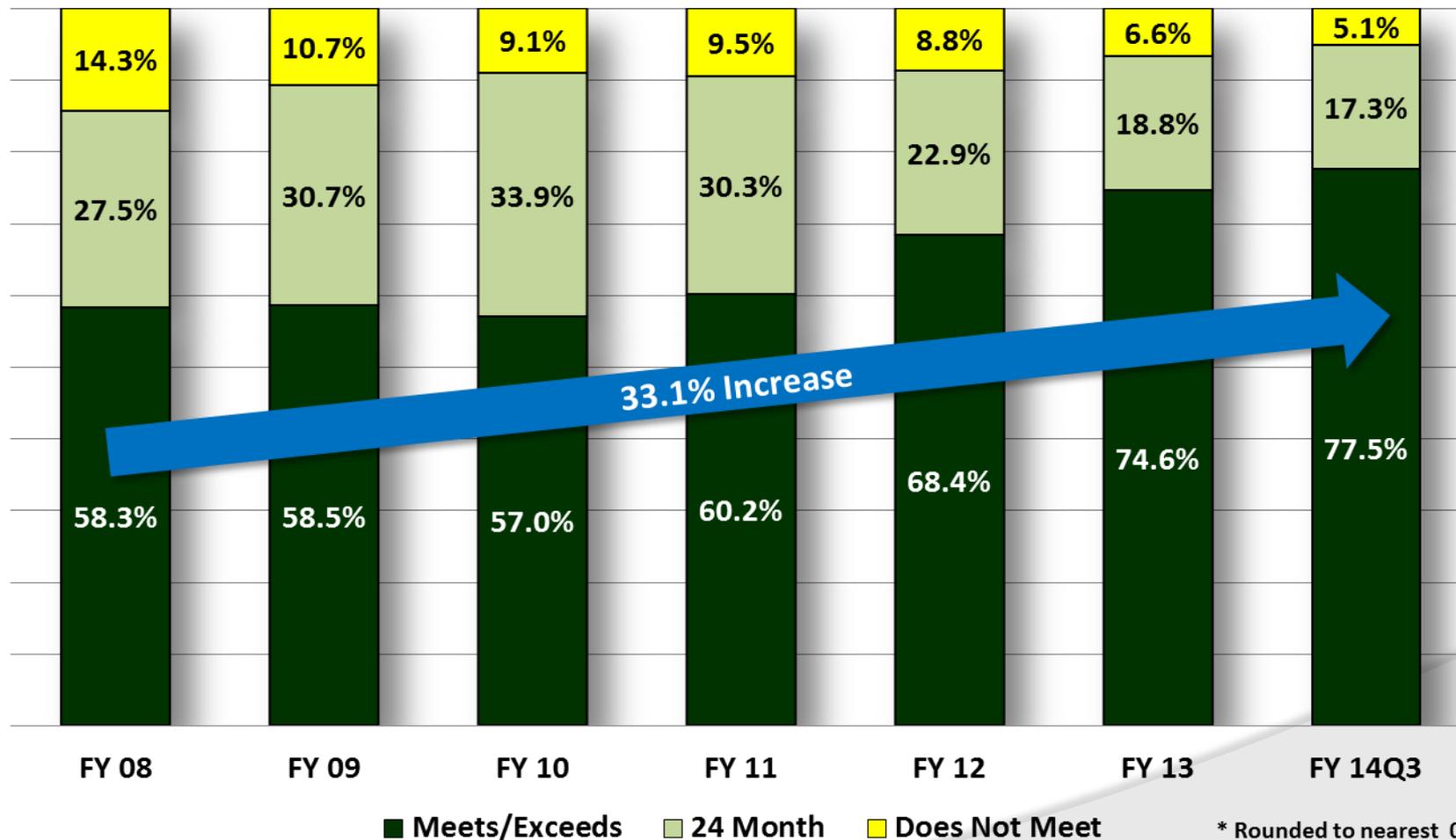




# FY14Q3 – DAW Information Summary – Overall Certification Trend – FY08 – FY14Q3



## Overall





**END**